Edward Byrne Memorial Justice Assistance Grant (JAG) 2020

Organization: Cleveland Department of Public Safety

2020-JG-E01-00204

Title Page

A. Program Area:

A01 - Multi-Jurisdictional Task Forces Programs

A02 - Law Enforcement Programs

B01 - Crime Prevention Programs

C01 - Adult and Juvenile Corrections, Community Corrections and Reentry Programs

D01 - Courts, Defense, Prosecution and Victim Service Programs

D02 - Specialized Dockets

✓ E01 - Cross-Agency and Cross-System Collaboration, Training and Research Programs

B. Title of Project: Northern Ohio Violent Crime Consortium (NOVCC)

C. Project Period: 1/1/2021 to: 12/31/2021 Extension:

D. Continuation of Subgrant Number:

E. Focus of Application: City County Township Village ✓ State

F. Budget Summary: OCJS Funds: $130,984.00

Cash Match: $0

Inkind Match: $0

Total Budget: $130,984.00

See Directives for Eligibility

G. Project Director:

Prefix:	Ms.	**First Name:**	Dawn	**M.I.:**		**Last Name:**	Heartsong	**Suffix:**
Title:	Grants Coordinator			**Agency:**	Cleveland Public Safety		
Address:	1300 Ontario St			**City:**	Cleveland	**Zip:**	44113 - 1648
Phone:	216-623-5126 Ext.			**Fax:**	216-623-5853		
Email:	DHeartsong@city.cleveland.oh.us			**County:**	Cuyahoga		

H. Implementing

Prefix:	Mr.	**First Name:**	Calvin	**M.I.:**	D	**Last Name:**	Williams	**Suffix:**
Title:	Chief			**Agency:**	Cleveland Division of Police		
Address:	1300 Ontario St			**City:**	Cleveland	**Zip:**	44113 - 1648
Phone:	216-623-5005 Ext.			**Fax:**	216-623-5853		
Email:	CWilliams3@city.cleveland.oh.us			**County:**	Cuyahoga		
Website:							

I. Subgrantee:

Prefix:	Mr.	**First Name:**	Frank	**M.I.:**	G	**Last Name:**	Jackson	**Suffix:**
Title:	Mayor			**Agency:**	City of Cleveland		
Address:	601 Lakeside Ave			**City:**	Cleveland	**Zip:**	44114 - 1015
Phone:	216-664-3992 Ext.			**Fax:**	216-420-7700	**Subgrantee**	
Email:	MayorJackson@city.cleveland.oh.us			**County:**	Cuyahoga	**Tax I.D.:**	346000646

<u>**Vendor ID and Address code to be completed by OCJS:**</u>

Duns Number: 074303483

Non-State Agency OAKS Vendor ID   **OAKS Address Code**

Primary Place of Performance:

State Agency OAKS Vendor ID   **Vendor Location**

City: Cleveland

State: Ohio

Zip: 44113 - 1648

Overage

Split Funding

Title Page

Please see the Request For Proposal (RFP) for this grant program for guidance on completing this section. The RFP can be found at www.ocjs.ohio.gov

NATURE AND SCOPE OF PROBLEM: Regional analyses reveal that many cities in the Northern Ohio Violent Crime Consortium (NOVCC) continue to be plagued by increasing violent crime rates (census data). Northern Ohio federal, state, and local law enforcement (LE) and criminal justice agencies lack a regional structure with adequate technology, operating procedures, and personnel to gather and analyze data designed to guide law enforcement efforts to prevent and respond to violent crime in the most effective and efficient manner possible. Without the establishment and on-going support of the NOVCC Regional Crime Analysis Center (CAC), LE agencies will continue to fail to respond to trends and patterns in violent crime and suspects covering multiple jurisdictions.

The NOVCC includes eight cities – Akron, Canton, Cleveland, Elyria, Lorain, Mansfield, Toledo, and Youngstown. A review of UCR statistics revealed that three NOVCC cities experienced substantial violent crime increases, and two cities had reductions in violent crime that were not keeping pace with the 17.6% national reduction in violent crime for the same period of time between 2005 and 2016. Between 2016 and 2017, violent crime rates increased in five of eight NOVCC cities, but decreased in Cleveland and Toledo - the largest cities which have the greatest overall impact on the region's crime rates. Local LE data provide more recent analyses than UCR data and they reveal decreases in homicides (7/8 cities); felonious assaults with firearms (6/8 cities); and homicides with firearms (5/8 cities) for the period between 2018 and 2019. However, local officers believe the first quarter of 2020 has witnessed a sudden up-tic in crime that may be attributable to various factors associated with the COVID-19 pandemic.

SHORT AND LONG-TERM CONSEQUENCES: The ultimate impact of failure to support the CAC is continued limitations in preventing and responding to regional crime in the most effective and efficient manner possible. Reacting after crime has occurred does not take advantage of intelligence-led, data-driven decision-making. Specific consequences if the CAC is not funded include: 1) lack of regional data sharing systems such as LUMEN or LINX to identify any additional law enforcement events; 2) lack of a communication strategy to ensure information and analysis flows among the NOVCC member agencies and to other relevant partners; 3) lack of skills in executing the functions of the CAC; 4) failure to define a pattern of one or more violent crime incidents in multiple NOVCC member agency jurisdictions; 5) failure to identify a violent crime incident with an identified suspect who has committed his/her offense in a NOVCC member agency jurisdiction but lists his/her home address in another NOVCC member agency jurisdiction; and 6) failure to define a pattern of five or more residential or business burglary incidents in multiple NOVCC member agency jurisdictions.

TARGET POPULATION: Though ultimately, the work of the CAC will target those committing violent crime in NOVCC cities, since this initiative is focused on cross-agency and cross-system collaboration and training the primary target population is management level personnel, crime analysts, and detectives from NOVCC agencies that are participating in the CAC. Using best practice experience of successful regional data sharing and analysis efforts, participation in the CAC will be open to any NOVCC member agency which includes all the local LE partners, Ohio Bureau of Criminal Investigations and Department of Rehabilitation and Correction, various federal LE agencies, and the regional fusion center.

OTHER RESOURCES: Currently, the CAC is not operating in Northern Ohio, but through funding from the U.S. Department of Justice Project Safe Neighborhoods, planning is underway to define and develop the membership, procedures, and technologies to support full operations. Further, a number of NOVCC agencies have crime analysts and other personnel that can be members of the CAC. In order to have adequate technology, personnel, and training needed to sustain the activities of the CAC, additional resources are needed from OCJS JAG funding.

Project Description

Please see the Request For Proposal (RFP) for this grant program for guidance on completing this section. The RFP can be found at www.ocjs.ohio.gov

ACTIVITIES AND APPROACH: The Northern Ohio Violent Crime Consortium (NOVCC) is establishing a Regional Crime Analysis Center (CAC) to ensure law enforcement events which have a nexus to more than one NOVCC agency will be coordinated via member agency's assigned personnel; technologies ensuring data sharing and communication; and analytical products. Using best practice experience of successful regional data sharing and analysis efforts, participation in the CAC will be open to any NOVCC agency that agrees to share information among all agencies and contributes a member with the ability to provide leadership and/or a member with the ability to contribute to CAC operations. Management level personnel will commit to a minimum of two hours monthly and attendance at a bi-monthly leadership meeting and analysts/detectives commit to a minimum of two hours weekly, review and contribution to the communications platforms at least two hours weekly, and attendance at a bi-monthly meeting.

Any NOVCC member agency who wishes to participate in the CAC must adhere to the following: 1) utilize technology that advances objectives; 2) share, access, and exchange as much information, databases, and reports; 3) recruit other law enforcement agencies to join the CAC; 4) participate in trainings that enhance crime and intelligence analysis skills; 5) provide periodic updates to the public and stakeholders on crime in their areas; and 6) participate in law enforcement suppression and prosecution activities that respond to the analysis conducted by the CAC. Though there will not yet be one physical center where activities will be conducted, each NOVCC city will have their own physical location that virtually integrates the work of the CAC. A memorandum of understanding will be signed by all agencies agreeing to the protocol for participation in the CAC.

EVIDENCE: The Regional Crime Analysis Center is based on the New York State Crime Analysis Centers which provide a centrally located, multi-jurisdictional unit responsible for conducting in-depth regional analysis of crime and to share that analysis with the local jurisdiction and beyond and allows law enforcement executives to make more informed decisions in the areas of strategic planning and tactical deployment, and aids investigators in solving crimes. In 2007 – 2009 New York allocated $5 million to the development and establishment of the Centers which would be located in jurisdictions based upon their total Part I crime numbers as well as their high rate of violent and firearm-related crime. In 2018, Michael C. Green, Executive Deputy Commissioner of the New York Division of Criminal Justice Services, said, "These Centers are providing law enforcement with data, analysis of information and crime trends, and investigative support, often in real time, and access to technological resources that were almost unimaginable a decade ago. More and more, we are seeing cases where assistance from Crime Analysis Center staff has resulted in arrests and successful prosecutions, which has helped enhance safety of communities across the state." There are other crime analysis models around the U.S. growing out of fusion center structures or regionally designed as documented by Dr. David Licate of the University of Akron while consulting with NOVCC. One example cited was the Florida Department of Law Enforcement Office of Statewide Intelligence (OSI) to specifically address the need for a preemptive strategy to the state's varied criminal elements and trends. The OSI engages regional intelligence units and state, local, and federal agencies to ensure that investigative resources are directed toward emerging crime threats and those with the most potential impact to Florida.

Though crimesolutions.gov does not identify a study investigating the effect of regional crime analysis centers, most of the evidence-based policing strategies require data-driven analysis including the group violence reduction strategy, drug market interventions, hot spot policing, and the Milwaukee Homicide Review Commission. In addition, the U.S. Department of Justice Bureau of Justice Assistance funded the Nationwide Crime Analysis Capacity Building Project resulting in a Toolkit on crime and intelligence analysis resources. The NOVCC was one of three organizations that were selected to participate in this national initiative, focused on a regional approach.

FIDELITY AND SUSTAINABILITY: Since the establishment in 2007 of the NOVCC, partner agencies have received on-going training by nationally recognized experts on intelligence-led policing, crime analysis, and evidence-based practices. Implementation research shows that fidelity to the components of evidence-based programs is essential for achieving the intended results of the program. Through these trainings and NOVCC requirements, NOVCC agencies understand that fidelity to LE best practices requires that the core services and procedures need to be consistent with the models they implement. Implementation of the CAC will continue the tradition of implementing evidence-based practices with fidelity and be based on the successful data sharing and analysis models around the country. The CAC will ensure sustainability through a multi-faceted process that incorporates strong practice with clear goals, a plan to achieve the goals, and demonstration of program success with measureable results. Strategies that will support sustainability include heavily utilizing existing personnel, technology such as LexisNexis Risk Solutions Lumen and LInX currently being implemented in selected NOVCC agencies, communications software such as Microsoft TEAMS and Sharepoint, training by experts, and management and technical personnel that oversee and the activities of the CAC.

Project Description

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MAINTAINING PROGRAM ACTIVITIES: Sustaining the NOVCC Regional Crime Analysis Center (CAC) begins with successful planning, development, and implementation of the initiative. Clearly defined objectives, roles and responsibilities, and outcomes are essential in this process. The NOVCC also promotes initiatives as demonstration projects that if successful should be absorbed into the on-going operations of the agencies. The NOVCC partner agencies must also see broad-based results as well as benefits to their agency.
 Techniques used to achieve these ends are as follows: 1) data collection and analysis; 2) research on effective models; 3) annual all-day planning session with NOVCC member agencies; 4) written explanation of the initiative; 5) input from NOVCC member agencies on the design; 6) orientation and training; 7) implementation; 8) monitoring and progress reporting through bulletins, conference calls, and presentations at meetings; and 9) evaluation of results and discussion of lessons learned. The necessary commitments that are required for sustainability are built by engaging stakeholders on an on-going basis and giving them opportunities to express their preferences. Though having adequate funding to sustain an initiative is important, without buy-in and support from the key stakeholders; advocacy for funding will not occur. It is likely the NOVCC agencies will absorb at least part of the CAC in their ongoing operations and if additional funding is needed, NOVCC will pursue sources that support data-driven decision making.

 PREVIOUS PROGRAM ACCOMPLISHMENTS: The NOVCC has been in existence since 2007. In that time, the participating agencies have consistently been involved in a variety of innovative strategies, such as Project Safe Neighborhoods, with varying levels of funding. The agencies have participated in demonstration projects with limited external funding, but in many instances they have absorbed these projects into their ongoing operations. For instance the majority of police departments did not have crime analysis capacity when NOVCC started. Now all departments have at least one designated staff person that conducts crime analysis. When most police departments focus on adding officers to patrol, adding a crime analyst is a significant commitment. Another accomplishment is the focus on evidence-based policing strategies. Again, early on police departments were generally not familiar with evidence-based practices and did not know of the organizations that provided information such as crimesolutions.gov or George Mason University's evidence-based policing matrix. Now, all departments readily assess best practices before choosing the projects they will implement. Though NOVCC does receive grants that result in small amounts of funding to each of the police departments, funding is not the only motivator for NOVCC partner agencies. Rather, the interagency collaboration, information sharing, joint trainings, and unified focus in addressing violence in the Northern District of Ohio has sustained the membership and consortium for more than a decade. The existing, successful NOVCC partnerships, processes, and programs will positively influence the activities that are needed to establish the Regional Crime Analysis Center. Preliminary planning is underway for the CAC so by 2021, if funding is provided, implementation can proceed quickly.

PROGRAMMATIC OBSTACLES AND CHALLENGES: In relation to establishment of the CAC, sharing of data among police departments has been a challenge that NOVCC has been able to make progress on. Historically, sharing of information within a police department has been difficult let alone between separate agencies. For instance, a specialized unit (i.e. gang, homicide, narcotics, etc.) in a police department does not always share their intelligence widely. To share databases among agencies is even more difficult, let alone agreeing on technology that can integrate diverse data systems. Several NOVCC agencies agreed to share their data with other departments using Lumen and LInX, systems that overcome the technological challenges of varied databases. This was a major accomplishment that is underway now and a necessary component of the CAC.

Project Objectives

FIRST PROJECT OBJECTIVE

OBJECTIVE

NOVCC will increase by 10 the number of staff assigned to participate in the Regional Crime Analysis Center

PERFORMANCE INDICATOR

The number of staff assigned to participate in the Regional Crime Analysis Center

BASELINE NUMBER

Zero. There are currently no staff assigned to the Regional Crime Analysis Center

HOW WILL PERFORMANCE DATA BE COLLECTED?

Signed Memoranda of Understanding for member agencies maintained in an electronic file by the Program Assistant of the U .S. Attorney's Office for the Northern District of Ohio. Consultants will report the number of staff assigned to the CAC quarterly to the Grants Coordinator.

SECOND PROJECT OBJECTIVE

OBJECTIVE

The NOVCC agencies participating in the CAC will increase by 250 the number of times the agreed upon communication platform, such as Microsoft TEAMS, is utilized in 2021.

PERFORMANCE INDICATOR

The number of uses of the communications platform.

BASELINE NUMBER

Zero. A communications platform has not yet been
used.

HOW WILL PERFORMANCE DATA BE COLLECTED?

CAC staff will report the number of uses and report it quarterly to the Grants Coordinator

THIRD PROJECT OBJECTIVE

OBJECTIVE

A collaborative law enforcement intervention based on the CAC activities will result in a reduction in or resolution of selected crime in a designated area or by an offender or group in 2021.

PERFORMANCE INDICATOR

The number of crimes in designated area or an offender or group.

BASELINE NUMBER

Will be determined based on previous number of crimes in designated area or by an offender or group in a comparable time period or situation

HOW WILL PERFORMANCE DATA BE COLLECTED?

The lead LE agency coordinating law enforcement intervention explains intervention and data on number of crimes and presents to all CAC member agencies.

Organization: Cleveland Department of Public Safety

Timeline/Activities

ACTIVITY #1: Complete all OCJS grant processing requirements. 1) Timing – completed by January 2021; 2) Lead – Cleveland.

ACTIVITY #2: Complete quarterly OCJS grant reporting and monthly fiscal report for the NOVCC Management Team (MT). 1) Timing – quarterly and monthly in 2021; 2) Lead – Cleveland.

ACTIVITY #3: Conduct 6 NOVCC Executive Committee meetings. 1) Timing – every other month starting in first quarter of 2021; 2) Lead – U.S. Attorney's Office for the Northern District of Ohio.

ACTIVITY #4: Conduct planning, development, and oversight sessions for CAC. 1) Timing – monthly 2021; 2) Lead – NOVCC MT.

ACTIVITY #5: Begin and maintain CAC operations. 1) Timing – February through December 2021. 2) Lead – all CAC member agencies.

ACTIVITY #6: Conduct one training session on crime and intelligence analysis. 1) Timing – summer 2021. 2) Lead – NOVCC MT.

ACTIVITY #7: Prepare a summary assessment report on CAC operations, objective outcomes, and lesson learned. 1) Timing – December 2021; 2) Lead – NOVCC MT.

Organization Capacity

HISTORY/MISSION/CAPACITY: Cleveland Division of Police (CDP) serves as the applicant and fiscal agent. The mission of CDP is "to enhance the quality of life, strengthen neighborhoods, and deliver superior services with professionalism, respect, integrity, dedication, and excellence working in partnership with neighborhoods and communities." The CDP is the lead law enforcement agency in Northern Ohio's largest city. The CDP will manage all funding, purchase necessary software and equipment, and enter into any contracts with partner agencies, as needed. The CDP takes on these roles on behalf of the NOVCC, a collaborative undertaking involving local, state, and federal law enforcement established in 2007 to apply data-driven responses to reduce violent crime.

The CDP has effectively managed numerous comprehensive, grant-funded programs, including a $15.8 million COPS Distressed Neighborhood Pilot Project, and the $6 million COPS Interoperability program. They were the fiscal agent for the Federal Byrne grant that funded the implementation of NOVCC. They currently manage over 30 grants totaling more than $18 million. They have established strong partnerships with each of the NOVCC agencies, successfully serving as the fiscal agent for many of NOVCC initiatives. There will be a separate sub-fund for this grant that will track all draw downs and grant expenditures separately from other funding sources. The CDP management information system with its computers and software provide the physical resources to monitor expenditures and prepare all necessary reports. Each of the eight police departments and other NOVCC agencies has the capacity to conduct the necessary crime analysis and selection and implementation of EBP strategies to address violent crime .

KEY PERSONNEL: Skilled experts have been selected to oversee and implement the CAC. On behalf of CDP, Grants Coordinator Dawn Heartsong will address fiscal and grant reporting. Ms. Heartsong has coordinated similar grants for the last 20 years. The NOVCC Management Team (MT) includes the Northern District of Ohio Supervisory Law Enforcement Coordinator (LEC) Thomas Weldon; Program Assistant Jena Suhadolnik; Community Outreach Coordinator Thomas McCartney; and consultants Kyle Walton and Elsie Day. Prior to serving as LEC, Thomas Weldon was a state prosecutor, an FBI agent, and a criminal AUSA. Prior to serving as Program Assistant, Jena Suhadolnik worked at the Ohio Attorney General's office for ten years . Thomas McCartney retired as Commander from the Cleveland Division of Police after serving 30 years. Kyle Walton is a retired ATF Assistant Special Agent in Charge with a lengthy work history related to gun violence and crime issues. Elsie Day is an attorney and worked in management positions in government and private agencies until starting a consulting business in project management and strategic planning supporting justice and social service initiatives. Jamie Roush will provide expert advice and support in the operation of the CAC. Ms. Roush is the Chief Executive Officer of CRH Analysis Consulting, Inc., a partnership corporation which consults for law enforcement agencies on technology, data, analysis and its use in law enforcement operations. She has over 15 years of collective law enforcement experience including a ten-plus year career with the Jacksonville (FL) Sheriff's Office commencing as the Crime Analysis Unit Manager where she commanded a unit of 20 public safety/crime analysts and supervisors. Ms. Roush is a recognized leader in the field of crime and intelligence analysis, serving as consultant for organizations supporting numerous federal law enforcement programs. She is a frequent speaker at law enforcement conferences and an author in law enforcement publications on crime analysis. She is a member of the George Mason University Evidence-Based Policing Hall of Fame for her commitment to using research and data analysis to improve police operations while in Jacksonville. She is an associate member of the International Association of Chiefs of Police (IACP) and a member of the International Association of Crime Analysts (IACA). Ms. Roush holds a Master of Science in Social Science and a Bachelor of Arts in Geography from The Florida State University . Finally, each city has one or more trained and experienced crime analysts.

SUCCESSFUL COMPLETION: It is expected the CAC will be fully implemented based on the previous successes of the NOVCC, its participating agencies, and project management team. The majority of MT members (Heartsong, Day, & Suhadolnik) have been involved in NOVCC since its inception in 2007. Every initiative has achieved all objectives, on time and within budget. Through participation in training, planning, and application of new approaches; each police department and NOVCC member agency is prepared and committed to continue their growth and success in implementing NOVCC programs.

CULTURAL COMPETENCY: The NOVCC member agencies strive to recruit and sustain a diverse workforce. Many of the NOVCC key stakeholders have received cultural competency training and apply their learnings in the work that is done through NOVCC and their respective agencies. Outreach to the diverse communities NOVCC is composed of is incorporated into many of the implemented projects. Faith and community-based groups join with law enforcement activities through NOVCC. The NOVCC management team is diverse in its membership.

Collaboration Board

MEMBERSHIP: The NOVCC Executive Committee serves as the Collaborative Board for the Regional Crime Analysis Center (CAC). Justin Herdman, U.S. Attorney for the Northern District (USAO) of Ohio, serves as NOVCC Chairman with membership representing senior level staff from federal, state, and local law enforcement; academia; and other community organizations. Specific agencies represented on the Executive Committee include Akron, Canton, Cleveland, Elyria, Lorain, Mansfield, Toledo, and Youngstown Police Departments; United States Attorney's Office for the Northern District of Ohio; ATF, DEA, FBI, U.S. Marshals Service; Ohio Attorney General/BCI & I; OCJS; Ohio Homeland Security; Kent State University (KSU); HIDTA; Ohio State Highway Patrol; NE Ohio Regional Fusion Center, Ohio Department of Rehabilitation & Correction. The roles and functions of the Executive Committee are to: 1) maintain consistent attendance at meetings; 2) provide advice on and approval for all NOVCC activities and projects such as the CAC; 3) make available agency fiscal and human resources to support NOVCC activities; 4) ensure their individual agency and its staff participate in and successfully implement NOVCC activities assigned to their agency; and 5) enhance communications and collaborative among NOVCC agencies.

COLLABORATIVE EFFORT: The NOVCC was established in 2007 to reduce violent crime through a coordinated and effective intelligence-led, data driven, multi-jurisdictional, multi-agency strategy focusing on firearms suppression and gun-related crimes. The partnership continues to thrive due to the belief that a collaborative response inclusive of all stakeholders will yield the best possible outcomes in creating safer communities. In the "Impact Survey of the Northern Ohio Violent Crime Consortium" conducted by KSU a series of qualitative questions were asked of the NOVCC participating agencies to assess the perceived impact of the NOVCC in the areas of collaboration/communication, effectiveness, training, and resources. Responses indicated a high level of satisfaction with NOVCC accomplishments in all of these areas. The leadership roles in the CAC initiative are assigned as follows: 1) eight police departments – oversight of the CAC, crime and intelligence analysis, and implementation of law enforcement responses as needed; 2) CDP – applicant & fiscal agent for selected NOVCC grant applications; 3) the Management Team – planning, development, oversight of initiatives, coordination of committee meetings, communications, and engagement of partners; and 4) all other agencies – assistance to cities as needed (i.e. U.S. Marshalls may be asked to join a law enforcement effort in a particular city).

MANAGEMENT STRUCTURE: The NOVCC Executive Committee meets six times a year. The U.S. Attorney's Office for the Northern District of Ohio maintains all records for NOVCC, coordinates all communications, and prepares and circulates notices and minutes for all meetings. Executive Committee meetings are generally held on a Wednesday every other month at the High Intensity Drug Trafficking Area in Greater Cleveland.

COLLABORATIVE GROUP SUPPORT TO ACHIEVE OBJECTIVES: The Executive Committee has discussed and approved the establishment of the CAC. Selected NOVCC members have been working to develop detailed operating procedures with the assistance of a nationally recognized expert consultant on crime analysis, Jamie Roush. Draft documents prepared by this smaller group are shared and discussed with NOVCC partner agencies.

Click the Browse button to upload attachments and/or letters, then click **Save** to attach to the application.
http://www.ocjsgrants.com/_Upload/477595_865720-FY20ByrneJAG-Cleveland-NOVCC-MatchWaiverRequest.pdf
http://www.ocjsgrants.com/_Upload/477595_865720_2-FY20ByrneJAG-Cleveland-NOVCC-LettersofCommitment.pdf

Organization: Cleveland Department of Public Safety   2020-JG-E01-00204

Executive Summary

The Executive Summary serves as a concise and accurate description of the proposed project. Information in the Summary is forwarded to the Governor's Office and other local, state and federal agencies for public information requests. Summary information must be submitted in the space provided.

The purpose statement is a clear concise statement that explains the purpose of the project. It describes what the applicant is going to do; the population that is going to be served; how it will be accomplished; and why it is important.

PURPOSE STATEMENT

The Northern Ohio Violent Crime Consortium (NOVCC) is establishing a Regional Crime Analysis Center (CAC) to ensure law enforcement events which have a nexus to more than one NOVCC agency will be coordinated via member agency's management, detectives, and analysts; technologies ensuring data sharing and communication; and analytical products. The CAC is based on the New York State Crime Analysis Centers which provide a centrally located, multi-jurisdictional unit responsible for conducting in-depth regional analysis of crime and to share that analysis with the local jurisdiction and beyond. This analysis provides a comprehensive picture of the criminal environment within the participating counties where the centers exist, allows law enforcement executives to make more informed decisions in the areas of strategic planning and tactical deployment, and aids investigators in solving crimes. There are other crime analysis models around the U.S. growing out of fusion center structures or regionally designed as documented by Dr. David Licate of the University of Akron while consulting with NOVCC.

At least ten NOVCC agencies will assign staff to participate in the CAC documented through signed Memoranda of Understanding for member agencies maintained in an electronic file at the U.S. Attorney's Office for the Northern District of Ohio. The NOVCC agencies participating in the CAC will utilize the agreed upon communication platform such as Microsoft TEAMS at least 250 times. Finally, implementation of a collaborative law enforcement intervention based on the CAC activities will result in a reduction in or resolution of selected crime in a designated area or by an offender or group.

PROBLEM STATEMENT

Regional analyses reveal that many cities in the Northern Ohio Violent Crime Consortium (NOVCC) continue to be plagued by increasing violent crime rates (census data). Northern Ohio federal, state, and local law enforcement (LE) and criminal justice agencies lack a regional structure with adequate technology, operating procedures, and personnel to gather and analyze data designed to guide law enforcement efforts to prevent and respond to violent crime in the most effective and efficient manner possible. Without the establishment and on-going support of the NOVCC Regional Crime Analysis Center (CAC), LE agencies will continue to fail to respond to trends and patterns in violent crime and suspects covering multiple jurisdictions. A review of UCR statistics revealed that three NOVCC cities experienced substantial violent crime increases, and two cities had reductions in violent crime that were not keeping pace with the 17.6% national reduction in violent crime for the same period of time between 2005 and 2016. Between 2016 and 2017, violent crime rates increased in five of eight NOVCC cities, but decreased in Cleveland and Toledo. Local officers believe the first quarter of 2020 has witnessed a sudden up-tic in crime that may be attributable to various factors associated with the COVID-19 pandemic.

PROJECT DESCRIPTION

Using the best practice experiences of successful regional data sharing and analysis efforts, participation in the CAC will be open to any NOVCC agency that agrees to share information among all agencies and contributes a member with the ability to provide leadership and guidance and/or a member with the ability to contribute to CAC operations. Management level personnel will commit to a minimum of two hours to the CAC per month and attendance at a bi-monthly leadership meeting in which direction will be discussed and analysts/detectives commit to a minimum of two hours to the CAC weekly, review and/or contribution to the communications platforms a minimum two times per week, and attendance at a bi-monthly meeting in which CAC efforts will be discussed. Any NOVCC member agency who wishes to participate in the CAC must adhere to the following: 1) identify and utilize technology that advances objectives; 2) share, access, and exchange as much information, databases, and reports that are available to their agencies as operations permit; 3) recruit other law enforcement agencies in their regions to participate; 4) participate in trainings that enhance crime and intelligence analysis skills; 5) provide periodic updates to the public and stakeholders on crime in their areas; and 6) participate in law enforcement suppression and prosecution activities that respond to the crime and intelligence analysis conducted by the CAC.

Executive Summary

PARTICIPATING AGENCIES / COLLABORATION

The NOVCC was established in 2007 to reduce violent crime through a coordinated and effective intelligence -led, data driven, multi-jurisdictional, multi-agency strategy focusing on firearms suppression and gun-related crimes. The partnership continues to thrive due to the belief that a collaborative response inclusive of all stakeholders will yield the best possible outcomes in creating safer communities. The NOVCC Executive Committee serves as the Collaborative Board for the Regional Crime Analysis Center (CAC). Justin Herdman, U.S. Attorney for the Northern District (USAO) of Ohio, serves as NOVCC Chairman with membership representing senior level staff from federal, state, and local law enforcement; academia; and other community organizations. Specific agencies represented on the Executive Committee include Akron, Canton, Cleveland, Elyria, Lorain, Mansfield, Toledo, and Youngstown Police Departments; United States Attorney's Office for the Northern District of Ohio; ATF, DEA, FBI, U.S. Marshals Service; Ohio Attorney General/BCI & I; OCJS; Ohio Homeland Security; Kent State University (KSU); HIDTA; Ohio State Highway Patrol; NE Ohio Regional Fusion Center, Ohio Department of Rehabilitation & Correction.

Organization: Cleveland Department of Public Safety

Personnel Costs

Salaries and Personnel:

Name/ Vacant	Title	No. Hrs.	Hrly Rate	Total
				$0
				$0
				$0
				$0
				$0
				$0
				$0
				$0
				$0
				$0
			Salary Subtotal:	$0

Employer's Share of Fringe Benefits:

Fringe Benefits	Rate (%)	Total Yearly Wages	Total Cost
PERS (government agencies)	%		$0
FICA (private agencies)	%		$0
Retirement (private agencies)	%		$0
Worker's Compensation	%		$0
Unemployment Comp. (max 2.00% on the first $9,500)	%		$0
Medicare	%		$0
Health Insurance			
	Fill in the formula: $ (Monthly Rate) x (# Months) x (FTE)		$0
	Fringe Subtotal:		$0
	Personnel Total:		$0

Provide justification for each position; list job duties.

Organization: Cleveland Department of Public Safety   2020-JG-E01-00204

Consultants/Contracts

Consultant and Contract rates cannot exceed $81.25 per hour or $650 per 8-hour day.

Name	Hourly Fee	Hours	Total
Elsie Day	$81.25	150	$12,187.50
Jamie Roush	$81.25	150	$12,187.50
			$0
			$0

Consultants/Contracts Total: **$24,375.00**

Provide justification, method of procurement and basis of selection.

Elsie Day, Esq. and Jamie Roush will manage project collaboration partners, schedule training, oversee data and create written reports. Ms. Rousch will assist in overseeing the CAC.

Organization: Cleveland Department of Public Safety

2020-JG-E01-00204

Travel

Mileage rate cannot exceed federal mileage rate.

If this page is not applicable, check this box and click **SAVE.**

A. Auto	No. Miles	Per Mile	Total
			$0
			$0

B. Commercial	Destination	Fare	Total
Airfare (2 trips x $600)	Cleveland from Atlanta	$1,200.00	$1,200.00
			$0

C. Per Diem: (Meal & Lodging Only)	No. of days	Rate	Total
Lodging (1 person x 3 nights x 2 trips)	6	$150.00	$900.00
Meals (1 person x 3 days x $56 x 2 trips)	6	$56.00	$336.00

D. Other: (Specify)	No. Items	Rate	Total
Cab fare	2	$50.00	$100.00
			$0
		Travel Total:	**$2,536.00**

Provide justification for travel (Costs must relate to the project staff & objectives).

Our consultant from Atlanta (Jamie Rousch) will make two trips to Cleveland to assist with training and the startup of the CAC.

Organization: Cleveland Department of Public Safety

Equipment

✔   If this page is not applicable, check this box and click **SAVE.**

Item(s) Being Purchased	Quantity	Unit Price	Total
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
		Equipment Total:	**$0**

Provide justification for the equipment requested.

Organization: Cleveland Department of Public Safety

Supplies

✓ If this page is not applicable, check this box and click **SAVE.**

List of Items to be Purchased	Quantity	Unit Price	Total
			$0
			$0
			$0
			$0
			$0
			$0
			$0
		Supplies Total:	$0

Provide justification for the supplies; provide allocation method.

Organization: Cleveland Department of Public Safety

Other Costs

Audit costs are only supported for Non-Federal entities that expend $750,000 or more in Federal funds in the organization's fiscal year and are required to arrange for a single organization-wide audit.

If this page is not applicable, check this box and click **SAVE.**

Other Charges	Cost	Terms	Total
Rent-Facilities			$0
Cost of Ownership			$0
Telephone			$0
Utilities			$0
Bookkeeping/Audit			$0
Maintenance			$0
Clerical			$0
Auto Lease/ST Rental			$0
Equipment Lease/ST Rental			$0
Photocopying			$0
Printing			$0
Other (Specify) LexisNexis - Software Lic	$104,073.00	1	$104,073.00
Other (Specify)			$0
Other (Specify)			$0
		Other Costs Total:	**$104,073.00**

Provide justification for other costs; provide allocation methods where appropriate.

LexisNexis is the company that produces the data sharing software (Lumen) that we will use for this program. We will purchase a license package that will cover all partnering agencies for one year.

Organization: Cleveland Department of Public Safety   2020-JG-E01-00204

Confidential Funds (Applies to Drug Task Force Projects Only)

✔   If this page is not applicable, check this box and click **SAVE.**

Implementing Agency Confidential Funds	Total
	$0
Confidential Fund Total:	**$0**

Provide justification for Confidential Funds.

Indirect Costs

Indirect Costs may not be used for match.

✔   If this page is not applicable, check this box and click **SAVE.**

Amount of Direct Costs Less Equipment	Percent 0 to 10%	Total
	%	$0
	Indirect Cost Total:	$0

Provide justification for Indirect Cost.

Click the Browse button to upload a copy of your federally approved plan, then click **SAVE** to attach to the application.

Organization: Cleveland Department of Public Safety

2020-JG-E01-00204

Budget Request By Resource & Cost Category

	1. Matching Funds		2. OCJS Funds	3. Total
	Cash	*Inkind*		
1. Personnel			$0	**$0**
2. Consultant/Contracts			$24,375.00	**$24,375.00**
3. Travel			$2,536.00	**$2,536.00**
4. Equipment				**$0**
5. Supplies				**$0**
6. Other Costs			$104,073.00	**$104,073.00**
7. Confidential Funds				**$0**
8. Indirect Cost				**$0**
9. Total Project Budget	**$0**	**$0**	**$130,984.00**	**$130,984.00**

OCJS decision

Please list other Federal, State and Local funding sources received or projected to be received by your Agency in support of the proposed project. If funding is pending please state the projected award date.

Funding Source	Amount	Award Date	Projected Award Date (if applicable)
N/A	$0		

What other funding sources are received by your agency in support of your overall program?
N/A

	Amount	Percentage %
OCJS Funds Requested:	$130,984.00	100.00
Cash Match:	$0	0.00
In-Kind Match:	$0	0.00
Total Project Budget:	$130,984.00	100.00

Federal, State and Local Funding Sources-please provide information on funding that is received by your Agency that is relevant to this project.

Include the source, amount received, and year funds were awarded.
N/A

Do you have other funding resources not identified above?   ✔ Yes   No

Organization: Cleveland Department of Public Safety

Budget Request By Resource & Cost Category

Identify the Source of Match:　　　Match waiver requested