

Violent Crime Reduction Grant Program 2022

Organization: Cleveland Department of Public Safety

2022-VCR-A02-00059

Title Page

**A. Program Area:** ( ✓ ) A02 - Law Enforcement Programs  
**B. Title of Project:** Cleveland Real Time Crime Center Tech Enhancement  
**C. Project Period:** 1/1/2022 to: 12/31/2022 Extension:  
**D. Continuation of Subgrant Number:**  
**E. Focus of Application:** ( ✓ ) City ( ) County ( ) Township ( ) Village ( ) State  
**F. Budget Summary:**  
 OCJS Funds: \$0  
 Cash Match: \$0  
 Inkind Match: \$0  
 Total Budget: \$0

See Directives for Eligibility

**G. Project Director:** Prefix: Ms. First Name: Dawn M.I.: Last Name: Heartsong Suffix:  
 Title: Grants Coordinator Agency: Public Safety  
 Address: 1300 Ontario St #828 City: Cleveland Zip: 44113 - 1603  
 Phone: 216-623-5126 Ext. Fax: 216-623-5853  
 Email: dheartsong@clevelandohio.gov County: Cuyahoga

**H. Implementing Agency:** Prefix: Mr. First Name: Calvin M.I.: D Last Name: Williams Suffix:  
 Title: Chief Agency: Division of Police  
 Address: 1300 Ontario St City: Cleveland Zip: 44113 - 1603  
 Phone: 216-623-5005 Ext. Fax: 216-623-5853  
 Email: CWilliams3@clevelandohio.gov County: Cuyahoga  
 Website:

**I. Subgrantee** Prefix: Mr. First Name: Frank M.I.: G Last Name: Jackson Suffix:  
 Title: Mayor Agency: City of Cleveland  
 Address: 601 Lakeside Ave City: Cleveland Zip: 44114 - 1015  
 Phone: 216-664-3990 Ext. Fax: 216-623-5853 Subgrantee  
 Email: MayorJackson@clevelandohio.gov County: Cuyahoga Tax I.D.: 346000646  
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Vendor ID and Address code to be completed by OCJS: Duns Number: 074303483  
 Non-State Agency OAKS Vendor ID OAKS Address Code Primary Place of Performance:  
 City: Cleveland  
 State Agency OAKS Vendor ID Vendor Location State: Ohio  
 Zip: 44114 - 1015

Overage ( )  
 Split Funding ( )

Narrative

Problem Statement Applicants should clearly describe the violent crime problem that the community is experiencing. Grant reviewers will evaluate the Problem Statement section in terms of how effectively it addresses the following:

What is the specific violent crime problem that the agency plans to address? If there are multiple violent crimes that the agency plans to address, please list them.

The Cleveland Division of Police intends to address homicides and felonious assaults, especially those committed with a firearm.

Increases in violent crime in Cleveland during 2020 made national news, including an article on the front page of the New York Times. And, we have continued to see an increase in violent crimes in 2021.

The violence has reached such high levels that then U.S. Attorney General William Barr stated in 2020 Cleveland is the 6th most violent city in the country and announced Cleveland as one of the seven cities selected for the "Operation Relentless Pursuit" initiative (now called "Operation Legend").

Our proposal will enhance Cleveland's violent crime reduction strategy by focusing on the identification of violent crime suspects, and immediately getting eyes on crime scenes through technology that will be shared regionally and state-wide. \*

Provide recent and relevant statistics to demonstrate that the violent crime(s) the agency plans to address is indeed a problem in the community. If there has been a recent rise in violent crime, provide statistics to support this. If violent crime has been an ongoing problem, provide statistics to support this.

From 2019 to 2020, homicides increased 43.09%, from 123 to 176. Homicides with a firearm increased 50.47% from 107 to 161.

During the same time, felonious assaults with a firearm increased 56.30% from 936 to 1,463. This trend is continuing in 2021.

Homicides with a firearm are up by 10.61%, and Felonious assaults with a firearm are up 13.01%

Cleveland has struggled with sustained levels of violent crime well above the national average. The violence has reached such high levels that the Major Cities Chiefs Association found Cleveland to be one of the top ten deadliest city in the nation in multiple years.

Cleveland's violent crime rate far exceeds the national average per 100,000. Cleveland's homicide rate per 100,000 is 33.72. The national average is 5.3. Cleveland is 6th nationally in the homicide rate for 2017 (the latest year available). Cleveland is 6th in the nation for rape, 2nd for robbery, 23rd for aggravated assaults and 7th in the nation for total violent crimes. \*

Provide local statistics describing the community that the agency serves, including information on population size and geography and the demographics of the community.

The City of Cleveland is located in Cuyahoga County. The County has 1,235,072 residents and Cleveland comprises 385,282 of those residents. Despite being only 31% of the County's total population, Cleveland police agencies' felony submissions comprise approximately 51% of the cases submitted to the Cuyahoga County Prosecutor's Office (CCPO).

Some of the socio-economic conditions in Cleveland contribute to the sustained levels of violence. Based on U.S. Census data, Cleveland remains one of the country's poorest cities with 30.4 percent of the population living below the poverty level. In many households and neighborhoods, a culture of generational poverty and despair influences every choice and opportunity.

Cleveland is 82.48 square miles, bordered by Lake Erie to the North.

Cleveland is 48% African American, 33.8% non-Hispanic white, 12% Hispanic, 2.6% Asian, and 5% Native American.\*

Problem Description Applicants should clearly describe the agency's plan to address the violence its community is experiencing. Grant reviewers will evaluate the Project Description section in terms of how effectively it addresses the following:

Is the agency developing a new violence reduction strategy or enhancing/expanding an existing violence reduction strategy?

Developing a new violence reduction strategy

✓ Enhancing/expanding an existing violence strategy

If you checked "Enhancing/expanding an existing violence reduction strategy":

Describe the violence reduction strategy that the agency is currently implementing, and include information on how the strategy is evidence-based.

The strategy we propose to expand is part of a larger strategy that includes various evidence-based programs, including: Project

Narrative

Safe Neighborhoods, Northern Ohio Violent Crime Consortium, Crime Gun Intelligence Center, and Operation Legend. We will focus on one aspect included in of these larger programs : Cleveland's Real Time Crime Center (RTCC). RTCC is an investigative support unit that capitalizes on a wide and expanding range of technologies for efficient and effective policing . RTCC allows officers to respond to crime events more efficiently and deliberately , with improved operational intelligence, and with a proactive emphasis on officer, citizen, and community safety. RTCC provides operational intelligence prior to, during and post incident, using investigative tools such as NCIC, CAD and other databases to supplement information. They leverage a network of Closed-circuit television to give detectives Real Time support and video evidence to aid in prosecutions .

Provide relevant performance measures (data) that demonstrate success with the current strategy.

The Real Time Crime Center, in 2.5 years, has already assisted in 1,700 cases with camera footage and other technologies. They have also assisted in the solving of several high-profile homicide cases.

RTCC is a force multiplier that successfully leverages technology to ID suspects , and identify emerging crime trends.

RTCC's have been heralded by the Attorney General, Department of Justice, prosecutors, and law enforcement agencies as an effective program to help solve and prevent violent crimes. \*

Thoroughly explain how the proposed project will expand and improve upon current efforts . Part of this discussion should explain how the proposed project is promising or proven to reduce violence.

The RTCC has identified important gaps in equipment.

When a violent crime occurs, the RTCC is able to access nearby camera feeds to review for footage of the crime and suspects . This is vital in capturing evidence. However, the video feeds are usually not able to ID the license plates of vehicles at or near the crime scene. That information would result in the immediate ID of suspect vehicles. New technology combines cameras with Automated License Plate Readers. These have proven to be successful in other jurisdictions but we have not been able to fund them in Cleveland.

Also, Cleveland does not own any high quality drones that are made for the strong winds on the coast of Lake Erie. Drones are showing to be effective in getting eyes on crime scenes before officers arrive , thereby providing important intelligence information to officers heading to the scene, and recording evidence.

These and portable cameras will provide evidence to partner agencies throughout the state. \*

Outline specifically what the agency is looking to purchase with the Violent Crime Reduction Grant Program funds and how these items play a role in the violence reduction strategy. The items described here should match up with what is listed in the budget. We propose the purchase of three types of technology equipment:

- 1) 100 Flock cameras with automated license plate readers. These will allow for the identification of all vehicles that pass near a crime scene around the time of the incident. This will be critical in solving crimes. It will impact violent crimes by identifying suspects. We do not currently own any of these.
- 2) Five portable cameras with cellular. These will aid in criminal apprehension in areas where we currently lack coverage. They attach to buildings or poles and have a quick release system that enables us to move them around. We do not have any of these now.
- 3) Two commercial-grade drones. These will provide an eye on scenes quickly, for situation awareness, and officer and citizen safety. Commercial quality drones provide diverse capabilities regular drones do not have, such as power, camera, distance, speed, and height requirements we need. We need drones that can handle 30 MPH wind gusts.\*

Discuss how the agency works with allied criminal justice partners and other relevant partners that intersect the criminal justice system, such as mental health and related social service providers.

The RTCC has an officer assigned to the Homicide Unit. They also regularly work with the Crisis Intervention Team that aid persons

Narrative

who may be experiencing a mental health crisis.

The RTCC partners with the FBI, Secret Service, DEA, U.S. Attorney's Office, County Prosecutor's Office, County Sheriff, Regional Transit Authority, Ohio Bureau of Criminal Investigation, County Gun Crime Center, Operation Legend Task Force, Project Safe Neighborhoods, Northern Ohio Violent Crime Consortium, Regional Fusion Center, and other local, state and federal agencies and programs.

The camera programs we are proposing will allow us to work with numerous law enforcement agencies throughout the region and state to share our footage and access their footage. This is important as suspect vehicles often cross city borders, and violent criminals are also known to move throughout the region. This will assist in solving crimes and preventing additional crimes. \*

Describe how the the agency works with local community members to provide education and seek feedback on community concerns regarding the violence reduction strategy.

RTCC officers often attend Police District community meetings, and other community events to explain the function of their program and receive feedback from community members. Additionally, they attend Project Safe Neighborhoods meetings where community stakeholders are present.

As a whole, the Cleveland Division of Police is represented at numerous community events such as Night Out Against Crime , Mayor's Evening Out, Block Club events, Citizens Police Academy, school events, District community meetings, and neighborhood events.

Cleveland Police also has a strong social media presence and an in-depth community policing program. \*

## Objectives

Objective #1 (Must be an outcome objective):

- Identify the primary objective of this project. Note: this objective should directly relate to the problem you identified in the Problem Statement section.  
Increase by 5% the homicide solve rate during the grant period. \*
- Identify the performance indicator for this objective. Note: this is the data that will be used to show whether change is taking place.  
The percentage of homicides that are solved. \*
- Identify a baseline measure. Note: this is data measuring the current state of the problem to be addressed.  
Cleveland currently has a 60% solve rate\*
- Explain how the performance data will be collected. Note: describe how your agency collects/will collect the data that is being used to measure whether change occurs.  
The Homicide Unit will forward homicide solve rate statistics to Deputy Chief Pretel for review on a quarterly basis. DC Pretel will then submit that information to Grants Coordinator Dawn Heartsong for reporting to OCJS. \*

Objective #2 (Can be an outcome objective or a process objective):

- Identify an objective of this project.  
Increase by 100, the number of camera/ALPRs in operation in the City of Cleveland by the end of the grant period. \*
- Identify the performance measure for this objective.  
The number of camera/ALPRs purchased and installed. \*
- Identify a baseline measure. Note: this is data measuring the current state of the problem to be addressed.

Narrative

Cleveland currently does not have any camera/ALPR equipment. \*

• Explain how the performance data will be collected. Note: describe how your agency collects/will collect the data that is being used to measure whether change occurs.

Fiscal grants administrator, Amy Hewett, will monitor the purchasing process. Sgt. Garcia of the RTCC will track the number of camera/ALPRs that are obtained and track their location. That information will be forwarded to Grants Coordinator Dawn Heartsong on a quarterly bases for reporting to OCJS. \*

## Timeline and Activities

Applicants should describe how the programmatic and grant administrative activities and the objectives will be reasonably achieved in the given project period. Grant reviewers will evaluate the Timeline and Activities section in terms of how comprehensive and clear the timeline is. Be sure to include grant reporting due dates and anticipated quarterly collaboration board meeting dates in addition to key dates for programmatic activities.

Time Period	Activity	Staff Lead
January	Obtain legislative authority to accept the grant. Prepare bid specs for all equipment, Collaboration Board meeting*	Heartsong, Garcia, Pretel Collaboration board*
February	Obtain city approval to go out for bid Work with local and regional agencies regarding sharing camera feed*	Garcia, Gehlmann, Pretel Collaboration board*
March	Go out for bid on all equipment, Work with local and regional agencies regarding sharing camera feed*	Gehlmann Collaboration board*
April	Collaboration Board meeting. Review bid proposals, Select winning bid, Fiscal and program grant reports*	Pretel, Garcia Collaboration board Heartsong, Hewett*
May	Enter into a contract with winning bidders*	Law Dept*
June	Obtain equipment and begin installation and training, Work with local and regional agencies regarding sharing camera feed*	Vendors, Garcia, Pretel Collaboration board*
July	Collaboration Board meeting, begin sharing camera feed Fiscal and program grant reports*	Garcia Collaboration board Heartsong, Hewett*
August	Continue sharing footage*	Garcia Collaboration board*
September	Continue sharing footage *	Garcia Collaboration board*
October	Collaboration Board meeting Continue sharing footage Fiscal and program grant reports*	Garcia Collaboration board Heartsong, Hewett*
November	Continue sharing footage*	Garcia Collaboration board*
December	Continue sharing footage*	Garcia Collaboration board*

Organization and Staff Capacity Applicants should provide an overview of the law enforcement agency responsible for implementing the project. Identify key staff that will be involved in the project, including the individual overseeing the project and those responsible for administering the grant and implementing the program. Discuss partnerships with allied criminal justice agencies and with the local community. Grant reviewers will evaluate the Organization and Staff Capacity section in terms of how effectively it addresses the following:

Narrative

Provide an overview of the agency that will serve as the subrecipient and/or implementing agency.

The Cleveland Division of Police was founded on May 1, 1866. Its mission is to enhance the quality of life, strengthen Cleveland neighborhoods and deliver superior services with professionalism, respect, integrity, dedication and excellence by working in partnership with our neighborhoods and community. Currently, almost 1,500 dedicated men and women comprise the second largest police force in the State of Ohio. CDP has successfully managed numerous comprehensive, grant-funded programs. The Cleveland Department of Public Safety (DPS) Grants Coordinator, Dawn Heartsong, will ensure all programmatic grant requirements are met. Ms. Heartsong has 22 years of experience managing grants for the city of Cleveland, including awards from \$500 dollars to \$50 million dollars. The fiscal reporting will be managed by DPS Budget Administrator Amy Hewett. Ms. Hewett is responsible for fiscal grant management for all DPS grants, and has held this position for over four years. \*

Identify the key staff involved in administering the grant, including their qualifications and experience.

Deputy Chief Harold Pretel will provide general oversight of the program. He is the Deputy Chief of Homeland Special Operations, which manages the Homicide Unit, RTCC, Homeland Security, Gang Impact, and others. DC Pretel has acted in this capacity for over four years. He has been an officer with the Division of Police for 27 years. He has a Master's Degree in Social Administration with a concentration in Community Development from Case Western Reserve University, and a Masters in Security Studies, Homeland Security, and Defense from the Naval Postgraduate School.

Sgt. Jose Garcia will manage the day-to-day operations of this program. He helped establish the Real Time Crime Center and has been the OIC there since its inception 2.5 years ago. Sgt. Garcia has over 30 years of experience working with computers. He managed the upgrade of the Field Based Reporting System and assisted with the Record Management System Upgrade. He has been a Cleveland Police officer for 20 years.\*

Describe partnerships with allied criminal justice agencies likely to be impacted by/involved in the violence reduction strategy.

The partnerships that will be enhanced by this program are vital to the violent crime prevention strategy.

Video footage obtained by all three proposed new technologies will be shared regionally and state-wide with partnering law enforcement agencies. We will have access to footage from other jurisdictions, and they will have access to our footage.

We know crime and criminals do not stay in one place. Regional and state-wide information sharing will lead to the apprehension of suspects who are operating throughout the region. This can greatly improve our crime solve rate and help prevent further and escalating violent crimes..

The agencies we will share footage with include other local police departments, housing authorities, bus and transit lines, schools, and regional, state and federal law enforcement agencies.\*

Describe partnerships with members of the local community to provide education and seek feedback on community needs and concerns regarding the development and/or implementation of the agency's violence reduction strategy.

The Cleveland Division of Police is a key member agency of Project Safe Neighborhoods (PSN) and the Northern Ohio Violent Crime Consortium (NOVCC). These groups provide education and seek feedback from community stakeholders regarding Cleveland's violence reduction strategy. We will provide reports to both of these groups throughout the program period to ensure coordination with the myriad portions of the overall violence reduction strategy.

Both of these groups are headed by the US Attorney's Office, Northern District of Ohio, and include local, state, and federal law enforcement agencies, community groups, Prosecutor's Office, Probation and other agencies.\*

#### Collaboration Board

Collaboration Boards are essential to the funding process. The leadership, oversight and direction they provide help projects achieve their goals and objectives through a shared community vision. Collaboration Boards should be comprised of agency representatives as well as relevant stakeholders from the community, including but not limited to representatives from: child and family services, community organizations, schools, hospitals, mental health and/or substance abuse agencies, local law enforcement, court systems, including victim advocates, probation officers, the prosecutor's office, etc. The Collaboration Board is not an agency's Board of Trustees or Advisory Board. The applicant may, however, use an existing community board or group to provide oversight to the project and act in the capacity of the Collaboration Board.

Narrative

Grant reviewers will evaluate the Collaboration Board section in terms of how effectively it addresses the following :

Identify the organizations that will participate in the Collaboration Board that will be responsible for overseeing the project. Note that signed commitment letters will be required from all representatives of the Collaboration Board.

The agencies that will form the Collaboration Board for this program will be:

Cleveland Division of Police

FBI

U.S. Attorney's Office, Northern District of Ohio (letter pending)

Cuyahoga County Sheriff's Office

Cuyahoga County Prosecutor's Office

\*

Describe how each organization supports the overall goal of the project. Applicants should clearly link partner agencies with their roles and functions within the collaborative group.

The Cleveland Division of Police (applicant) will have day-to-day oversight of the program.

The FBI assists in major cases and will also will serve in an advisory capacity to guide development, review performance and provide feedback.

The U.S. Attorney's Office assists in Federal cases, oversees PSN and NOVCC, and will serve in an advisory capacity to guide development, review performance and provide feedback.

The Sheriff's Office will serve in an advisory capacity to guide development, review performance and provide feedback.

The Prosecutor's Office will oversee the prosecution of suspects identified through this program, and will serve in an advisory capacity to guide development, review performance and provide feedback.

Each of these agencies will have access to any evidence obtained by the License Plate Readers and drones, and will be able to use that evidence for their own investigations.

\*

Provide details describing the management of the collaborative group. Include anticipated meetings and the process for distributing and maintaining meeting minutes.

Although these agencies meet regularly to discuss cases, official Collaboration Board meetings will be held quarterly.

Meetings will be called by Cleveland Police Deputy Chief Harold Pretel, and will be announced via e-mail.

Meeting minutes will be taken by a member of DC Pretel's staff and distributed within one week of the meeting to all attendees via e-mail.

DC Pretel will run the meetings.\*







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2022-VCR-A02-00059

Travel

Mileage rates may not exceed the quarterly rates set by the Ohio Office of Budget Management :

<https://obm.ohio.gov/wps/portal/gov/obm/areas-of-interest/obm-shared-services/travel-and-expense-reimbursements>

Lodging and meal per diem rates may not exceed federal fiscal year rates set by the Government Services Administration

<https://www.gsa.gov/travel/plan-book/per-diem-rates>

✓ If this page is not applicable, check this box and click **SAVE**.

<b>A. Auto</b>	<b>No. Miles</b>	<b>Per Mile</b>	<b>Total</b>
			\$0
			\$0
<b>B. Commercial</b>	<b>Destination</b>	<b>Fare</b>	<b>Total</b>
			\$0
			\$0
<b>C. Per Diem: (Meal &amp; Lodging Only)</b>	<b>No. of days</b>	<b>Rate</b>	<b>Total</b>
			\$0
			\$0
<b>D. Other: (Specify)</b>	<b>No. Items</b>	<b>Rate</b>	<b>Total</b>
			\$0
			\$0
		<b>Travel Total:</b>	<b>\$0</b>

Provide justification for travel (Costs must relate to the project staff & objectives).





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2022-VCR-A02-00059

Other Costs

✓ If this page is not applicable, check this box and click **SAVE**.

Other Charges	Cost	Terms	Total
Rent-Facilities			\$0
Cost of Ownership			\$0
Telephone			\$0
Utilities			\$0
Bookkeeping/Audit			\$0
Maintenance			\$0
Clerical			\$0
Auto Lease/ST Rental			\$0
Equipment Lease/ST Rental			\$0
Photocopying			\$0
Printing			\$0
Other (Specify)			\$0
Other (Specify)			\$0
Other (Specify)			\$0
		<b>Other Costs Total:</b>	<b>\$0</b>

Provide justification for other costs; provide allocation methods where appropriate.

**Indirect Costs**

✓ If this page is not applicable, check this box and click **SAVE**.

Indirect costs may not be used for match.

<b>Amount of Direct Costs Less Equipment</b>	<b>Percent 0 to 10% %</b>	<b>Total</b>
		\$0
	<b>Indirect Cost Total:</b>	<b>\$0</b>

Provide justification for Indirect Cost.

Click the Browse button to upload a copy of your federally approved plan, then click **SAVE** to attach to the application.

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2022-VCR-A02-00059

**Budget Request By Resource & Cost Category**

	1. Matching Funds		2. OCJS Funds	3. Total
	Cash	Inkind		
1. Personnel				\$0
2. Consultant/Contracts				\$0
3. Travel				\$0
4. Equipment			\$388,400.00	\$388,400.00
5. Supplies				\$0
6. Other Costs				\$0
7. Indirect Cost				\$0
8. Total Project Budget	\$0	\$0	\$388,400.00	\$388,400.00

Please list other Federal, State and Local funding sources received or projected to be received by your Agency in support of the proposed project.

If funding is pending please state the projected award date.

Funding Source	Amount	Award Date	Projected Award Date (if applicable)
N/A			

What other funding sources are received by your agency in support of your overall program?

N/A

	Amount	Percentage %
OCJS Funds Requested:	\$388,400.00	100.00%
Cash Match:	\$0	0.00%
In-Kind Match:	\$0	0.00%
<b>Total Project Budget:</b>	<b>\$388,400.00</b>	<b>100.00%</b>

Federal, State and Local Funding Sources-please provide information on funding that is received by your Agency that is relevant to this project applied for.

Include the source, amount received, and year funds were awarded.

N/A

Do you have other funding resources not identified above?  Yes  No

Identify the Source of Match: N/A