

Standard Applicant Information

Project Information

Project Title	Proposed Project Start Date	Proposed Project End Date
Cleveland PSP Capacity Building	10/1/23	9/30/25
Federal Estimated Funding (Federal Share)	Applicant Estimated Funding (Non-Federal Share)	Program Income Estimated Funding
500000.0	0.0	0.0
Total Estimated Funding		
500000.0		

Areas Affected by Project (Cities, Counties, States, etc.)

No items

Type Of Applicant

Type of Applicant 1: Select Applicant Type:

C: City or Township Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

Other (specify):

Application Submitter Contact Information

Application POC Prefix Name

Ms.

Application POC First Name

Dawn

Application POC Suffix Name

Application POC Middle Name

Application POC Last Name

Heartsong

Organizational Affiliation

City of Cleveland

Phone Number

2166235126

Title

Grants Coordinator

Fax Number

216-623-5853

Email ID

DHeartsong@city.cleveland.oh.us

Verify Legal Name, Doing Business As, and Legal Address

Legal Name
CITY OF CLEVELAND
UEI
YR5DREGHLCY7

Doing Business As
PUBLIC SAFETY ADMINISTRATION

Legal Address
Street 1
601 LAKESIDE AVE E

Street 2
RM 18

City
CLEVELAND

State
OH

Zip/Postal Code
44114

CongressionalDistrict
11

Country
USA

Certification

The legal name + Doing Business As (DBA) and legal address define a unique entity in the system as represented in its entity profile. The profile legal name and address is applicable to ALL applications and awards associated to this fiscal agent.

1. If this information is correct confirm/acknowledge to continue with completion of this application.

I confirm this is the correct entity.

Signer Name
DAWN HEARTSONG

Certification Date / Time
06/12/2023 07:58 PM

2. If the information displayed does not accurately represent the legal entity applying for federal assistance:

- a. Contact your Entity Administrator.
- b. Contact the System for Award Management (SAM.gov) to update the entity legal name/address.

3. If the above information is not the entity for which this application is being submitted, Withdraw/Delete this application. Please initiate a new application in Grants.gov with using the correct UEI/SAM profile.

Proposal Abstract

The Cleveland Division of Police has gained tremendous insights through its involvement in the Public Safety Partnership (PSP) program. They have completed the majority of the recommendations made in the assessments and have had strong support from members of Police Command Staff through the Mayor's Office to continue implementing the recommendations.

Cleveland Police has completed 35 of the 57 PSP recommendations. An additional 15 are in progress. Three are pending and two are to be completed. Two will not be implemented because they are no longer needed. This additional funding will allow us to drive home the most important recommendations.

Cleveland is the only PSP city to request, and be approved for a fourth year in PSP. We have taken this opportunity seriously and look forward to continuing to benefit from the knowledge we have gained.

The funding from this grant will allow the Cleveland Division of Police to complete recommendations related to crime analysis, technology, and community engagement, allowing them to drive home all of the successes they have gained.


Cleveland will improve community trust by developing better programs to fully engage the community. They will greatly expand their witness/victim protection program by partnering with local organizations to provide these services. They will provide more training on crime analysis and video forensics. And, they will utilize technology to be a force multiplier, due to severe manpower shortages.

Expected outcomes will be more community trust, an increase in the percentage of crimes solved, and a reduction in violent crimes.

The service area is the City of Cleveland

The beneficiaries are the residents and other stakeholders of the City of Cleveland.

Proposal Narrative

 Name	Category	Created by	Application Number	Date Added
Cleveland OH - FY23 PSP - Program Narrative.pdf	Proposal Narrative	DAWN HEARTSONG	_____	06/12/2023

Goals, Objectives, Deliverables, and Timeline

Goal Statement

Objective	Fiscal Year	Quarter
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Deliverable	Fiscal Year	Quarter
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No items

Goal Statement

Increase investigative and analytic capabilities

Objective	Fiscal Year	Quarter
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Finalize hardware and software purchases	2023	Q4
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Integrate hardware and software into investigative and analytic processes	2023	Q4
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Deliverable	Fiscal Year	Quarter
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Software or other IT materials	2023	Q4
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Purchasing Equipment	2023	Q4
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Goal Statement

Create a robust witness/victim relocation program.

Objective	Fiscal Year	Quarter
Coordinate with Homicide Review Commission to develop witness/victim relocation program	2023	Q2
Track local partnerships supporting the development of relocation program.	Ongoing	Ongoing
– Implement witness/victim relocation program.	2023	Q3
Deliverable	Fiscal Year	Quarter
Evaluation Reports	Ongoing	Ongoing
Outreach materials, posters, flyers brochures	Ongoing	Ongoing

Goal Statement

Increase mutual trust and authentic engagement between law enforcement and the community.

Objective	Fiscal Year	Quarter
Develop District-specific engagement and communication plans.	2023	Q2
Interview police and community stakeholders to determine district-level priorities	2023	Q3
Synthesize Division-level objectives with district-level priorities to develop actionable/measurable action-steps	2023	Q4
Track number of meetings on both Division and District-level with focus on quantifying resident participation	2023	Q4
Implement District-specific engagement and communication plans	2024	Q1
Launch district-level engagement and communication plans	2024	Q1
Track number of communication and engagement touch-points	2024	Ongoing
Deliverable	Fiscal Year	Quarter
Action Plans	2023	Q2
Evaluation Reports	Ongoing	Ongoing
Survey or Other Data Collection Instrumentation	2023	Q4

Budget and Associated Documentation

Budget Summary

Budget / Financial Attachments

Pre-Agreement Cost

No documents have been uploaded for Pre-Agreement Cost

Indirect Cost Rate Agreement

No documents have been uploaded for Indirect Cost Rate Agreement


Consultant Rate Justification

No documents have been uploaded for Consultant Rate Justification

Employee Compensation Waiver

No documents have been uploaded for Employee Compensation Waiver

Financial Management Questionnaire (Including applicant disclosure of high-risk status)

 Name	Category	Created by	Application Number	Date Added
FY23 PSP - Cleveland OH - Financial Mgt.pdf	Financial Management and System of Internal Controls Questionnaire (including applicant disclosure of high-risk status)	DAWN HEARTSONG	_____	06/12/2023

Disclosure of Process Related to Executive Compensation

No documents have been uploaded for Disclosure of Process Related to Executive Compensation

Additional Attachments

No documents have been uploaded for Additional Attachments

Budget and Associated Documentation

	Year 1	Year 2	Total
Personnel	\$9,300	\$9,300	\$18,600
Fringe Benefits	\$0	\$0	\$0
Travel	\$42,710	\$42,710	\$85,420
Equipment	\$117,000	\$37,000	\$154,000
Supplies	\$1,540	\$1,540	\$3,080
Construction	\$0	\$0	\$0
SubAwards	\$90,000	\$60,000	\$150,000
Procurement Contracts	\$41,950	\$41,950	\$83,900
Other Costs	\$2,500	\$2,500	\$5,000
Total Direct Costs	\$305,000	\$195,000	\$500,000
Indirect Costs	\$0	\$0	\$0
Total Project Costs	\$305,000	\$195,000	\$500,000

Federal	\$305,000	\$195,000	\$500,000
Non-Federal	\$0	\$0	\$0

Budget Totals

	Total	Percentage
Total Project Cost	\$500,000	
Federal Funds	\$500,000	100.00%
Non-Federal Amount	\$0	0.00%
Match Amount	\$0	0.00%
Program Income	\$0	0.00%

Please note: After completing this budget detail summary, please confirm that the following final values entered in this section are identical to those entered in the corresponding estimated cost section of the Standard Applicant Information. Specifically, the following must be equivalent. If they are not, you will not be able to submit this application until they are updated to be equivalent.

Standard Applicant Information	Equals	Budget Summary
Total Estimated Funding	=	Total Project Costs
Federal Estimated Funding (federal share)	=	Federal Funds
Applicant Estimated Funding (non-federal share)	=	Match Amount
Program Income Estimated Funding	=	Program Income Amount

DOES THIS BUDGET CONTAIN CONFERENCE COSTS WHICH IS DEFINED BROADLY TO INCLUDE MEETINGS, RETREATS, SEMINARS, SYMPOSIA, AND TRAINING ACTIVITIES? _____

Personnel

Instructions

List each position by title and name of employee, if available. Show the annual salary rate and the percentage of time to be devoted to the project. Compensation paid for employees engaged in grant activities must be consistent with that paid for similar work within the applicant organization. In the narrative section, please provide a specific description of the responsibilities and duties for each position, and explain how the responsibilities and duties support the project goals and objectives outlined in your application.

Year 1

Year 1						
Personnel Detail						
Name	Position	Salary	Rate	Time Worked	Percentage of Time (%)	Total Cost
Officer Overtime	Police Officer	\$62.00	H	150.00	100.00%	\$9,300.00
Personnel Total Cost		\$9,300				
	Total Non-Federal Amt (Match or Prog Inc)			\$0		
	Total Federal Amount					\$9,300
Additional Narrative						
Considering severe manpower shortages, overtime will be needed to implement community strategies, such as attending community meetings, instituting bike patrols, etc. The activities will be determined based on the assessments done by our community partner.						

Year 2

Year 2

Personnel Detail

Name	Position	Salary	Rate	Time Worked	Percentage of Time (%)	Total Cost
Various officers overtime	Police officer	\$62.00	Y	150.00	100.00%	\$9,300.00

Personnel Total Cost	Total Non-Federal Amt (Match or Prog Inc)	Total Federal Amount
\$9,300	\$0	\$9,300

Additional Narrative

Considering severe manpower shortages, overtime will be needed to implement community strategies, such as attending community meetings, instituting bike patrols, etc. The activities will be determined based on the assessments done by our community partner.

Fringe Benefits

Instructions

Fringe benefits should be based on the actual known costs or an approved negotiated rate by a Federal Agency. If not based on an approved negotiated rate, list the composition of the fringe benefit package. Fringe benefits are for the personnel listed in Personnel budget category listed and only for the percentage of time devoted to the project. In the narrative section, please provide a specific description for each item

Year 1

Fringe Benefit Detail

Name	Base	Rate (%)	Total Cost
No items			

Fringe Benefits Total Cost	Total Non-Federal Amt (Match or Prog Inc)	Total Federal Amount
\$0	\$0	\$0

Additional Narrative

N/A - Will be covered by the City of Cleveland.

Year 2

Fringe Benefit Detail

Name	Base	Rate (%)	Total Cost
No items			

Fringe Benefits Total Cost	Total Non-Federal Amt (Match or Prog Inc)	Total Federal Amount
\$0	\$0	\$0

Additional Narrative

Travel

Instructions

Itemize travel expenses of staff personnel (e.g. staff to training, field interviews, advisory group meeting, etc.). Describe the purpose of each travel expenditure in reference to the project objectives. Show the basis of computation (e.g., six people to 3-day training at \$X airfare, \$X lodging, \$X subsistence). In training projects, travel and meals for trainees should be listed separately. Show the number of trainees and the unit costs involved. Identify the location of travel, if known; or if unknown, indicate "location to be determined." Indicate whether applicant's formal written travel policy or the Federal Travel Regulations are followed. Note: Travel expenses for consultants should be included in the "Consultant Travel" data fields under the "Subawards (Subgrants)/Procurement Contracts" category. For each Purpose Area applied for, the budget should include the estimated cost for travel and accommodations for two staff to attend two three-day long meetings, with one in Washington D.C. and one in their region, with the exception of Purpose Area 1, which should budget for one meeting in Washington D.C. and Purpose Areas 6 and 7, which should budget for 3 meetings within a 3 year period, with 2 in Washington D.C. and 1 within their region. All requested information must be included in the budget detail worksheet and budget narrative.

Year 1

Travel Detail

Purpose of Travel	Location	Type of Expense	Basis	Cost	Quantity	# Of Staff	# Of Trips	Total Cost	Non-Federal Contribution	Federal Request
Video LEVA 1 & 2 Training	TBD	Other	N/A	\$1,500.00	1.00	2.00	2.00	\$6,000.00	\$0.00	\$6,000.00
Video LEVA 1 & 2 Training	TBD	Transportation	Round-Trip	\$500.00	1.00	2.00	2.00	\$2,000.00	\$0.00	\$2,000.00
Video LEVA 1 & 2 Training	TBD	Meals	Day	\$55.00	3.00	2.00	2.00	\$660.00	\$0.00	\$660.00
Video LEVA 1 & 2 Training	TBD	Lodging	Night	\$125.00	3.00	2.00	2.00	\$1,500.00	\$0.00	\$1,500.00
Video Forensic Courtroom Training	Online	Other	N/A	\$850.00	1.00	7.00	1.00	\$5,950.00	\$0.00	\$5,950.00
Tactical Crime Analysis	TBD	Meals	Day	\$55.00	5.00	14.00	1.00	\$3,850.00	\$0.00	\$3,850.00
Tactical Crime Analysis	TBD	Other	N/A	\$500.00	1.00	14.00	1.00	\$7,000.00	\$0.00	\$7,000.00
Tactical Crime Analysis	TBD	Transportation	Round-Trip	\$500.00	1.00	14.00	1.00	\$7,000.00	\$0.00	\$7,000.00
Tactical Crime Analysis	TBD	Lodging	Night	\$125.00	5.00	14.00	1.00	\$8,750.00	\$0.00	\$8,750.00

Travel Total Cost	Total Non-Federal Amt	Total Federal Amount
\$42,710	(Match or Prog Inc)	\$42,710
	\$0	

Additional Narrative

This is for training for crime analysis and training for forensic video evidence. All of the "Other" expenses are registration costs. The LEVA (Law Enforcement Video Analysis) training is in twoparts, so we will send two people to both trainings. Tactical Crime Analysis is a four and a half-day workshop that trains analysts in the techniques used to identify, analyze, and solve crime patterns and series. Beginning with the relevant terms and concepts from the Fundamentals course, this class covers the methods used to identify crime patterns as they emerge; the techniques used to analyze them for location, time, victim, offender, and modus operandi; considerations for disseminating information to police; and tactics for offender apprehension, suppression, and

opportunity-blocking. The class uses real examples, hands-on lessons, computer exercises, and a capstone project that will use a range of tactical analysis skills. The video Forensic Training is an online three-day seminar designed for expert witnesses or expert witnesses in training. LEVA Level 1: Forensic Video Analysis & The Law: Level 1 prepares first responders such as officers, detectives, and crime scene investigators who may be responsible for collecting video evidence with the strong foundation needed for the correct recovery of the evidence along with methods for accurately disseminating information derived from the recovered video. LEVA Level 2 Training: This course exposes students to more advanced theory and hands-on techniques that conform to the Best Practices for the Acquisition and Processing of Digital Multimedia Evidence (DME).

Year 2

Travel Detail

Purpose of Travel	Location	Type of Expense	Basis	Cost	Quantity	# Of Staff	# Of Trips	Total Cost	Non-Federal Contribution	Federal Request
Video LEVA 1 & 2 Training	TBD	Other	N/A	\$1,500.00	1.00	2.00	2.00	\$6,000.00	\$0.00	\$6,000.00
Video LEVA 1 & 2 Training	TBD	Transportation	Round-Trip	\$500.00	1.00	2.00	2.00	\$2,000.00	\$0.00	\$2,000.00
Video LEVA 1 & 2 Training	TBD	Meals	Day	\$55.00	3.00	2.00	2.00	\$660.00	\$0.00	\$660.00
Video LEVA 1 & 2 Training	TBD	Lodging	Night	\$125.00	3.00	2.00	2.00	\$1,500.00	\$0.00	\$1,500.00
Video Forensic Courtroom Training	Online	Other	N/A	\$850.00	1.00	7.00	1.00	\$5,950.00	\$0.00	\$5,950.00
Tactical Crime Analysis	TBD	Meals	Day	\$55.00	5.00	14.00	1.00	\$3,850.00	\$0.00	\$3,850.00
Tactical Crime Analysis	TBD	Other	N/A	\$500.00	1.00	14.00	1.00	\$7,000.00	\$0.00	\$7,000.00
Tactical Crime Analysis	TBD	Transportation	Round-Trip	\$500.00	1.00	14.00	1.00	\$7,000.00	\$0.00	\$7,000.00
Tactical Crime Analysis	TBD	Lodging	Night	\$125.00	5.00	14.00	1.00	\$8,750.00	\$0.00	\$8,750.00

Travel Total Cost	Total Non-Federal Amt (Match or Prog Inc)	Total Federal Amount
\$42,710	\$0	\$42,710

Additional Narrative

This is for training for crime analysis and training for forensic video evidence. All of the "Other" expenses are registration costs. The LEVA (Law Enforcement Video Analysis) training is in twoparts, so we will send two people to both trainings. Tactical Crime Analysis is a four and a half-day workshop that trains analysts in the techniques used to identify, analyze, and solve crime patterns and series. Beginning with the relevant terms and concepts from the Fundamentals course, this class covers the methods used to identify crime patterns as they emerge; the techniques used to analyze them for location, time, victim, offender, and modus operandi; considerations for disseminating information to police; and tactics for offender apprehension, suppression, and opportunity-blocking. The class uses real examples, hands-on lessons, computer exercises, and a capstone project that will use a range of tactical analysis skills. The video Forensic Training is an online three-day seminar designed for expert witnesses or expert witnesses in training. LEVA Level 1: Forensic Video Analysis & The Law: Level 1 prepares first responders such as officers, detectives, and crime scene investigators who may be responsible for collecting video evidence with the strong foundation needed for the correct recovery of the evidence along with methods for accurately disseminating information derived from the recovered video. LEVA Level 2 Training: This course exposes students to more advanced theory and hands-on techniques that conform to the Best Practices for the Acquisition and Processing of Digital Multimedia Evidence (DME).

Equipment

Instructions

List non-expendable items that are to be purchased (Note: Organization's own capitalization policy for classification of equipment should be used). Expendable items should be included in the "Supplies" category Applications should analyze the cost benefits of purchasing versus leasing equipment, especially high cost items and those subject to rapid technological advances. Rented or leased equipment costs should be listed in the "Contracts" data fields under the "Sub awards" (Sub grants)/Procurement Contracts" category. In the budget narrative, explain how the equipment is necessary for the success In the budget narrative, explain how the equipment is necessary for the success of the project, and describe the procurement method to be used. All requested information must be included in the budget detail worksheet and budget narrative.

Year 1					
Equipment Detail					
Equipment Item	# of Items	Cost	Total Cost	Non-Federal Contribution	Federal Request
Cell Phone Extraction Hardware	1.00	\$80,000.00	\$80,000.00	\$0.00	\$80,000.00
43 inch Monitors	8.00	\$1,500.00	\$12,000.00	\$0.00	\$12,000.00
Boom Lift Trailer	1.00	\$25,000.00	\$25,000.00	\$0.00	\$25,000.00
Equipment Total Cost		\$117,000		Total Non-Federal Amt (Match or Prog Inc)	Total Federal Amount
				\$0	\$117,000
Additional Narrative					
It will cost \$80,000 to purchase hardware to run cell phone extraction software. This will allow us to quickly extract and process cell phone evidence. The large format monitors will allow for more precise identification of suspects and vehicles when viewing video evidence. The Boom Lift Trailer would allow us to safely and quickly install mobile pole cameras that are needed to supplement our existing cameras and provide tactical support to various locations that are not currently covered.					

Year 2					
Equipment Detail					
Equipment Item	# of Items	Cost	Total Cost	Non-Federal Contribution	Federal Request
43 inch Monitors	8.00	\$1,500.00	\$12,000.00	\$0.00	\$12,000.00
Boom Lift Trailer	1.00	\$25,000.00	\$25,000.00		\$25,000.00
Equipment Total Cost		\$37,000		Total Non-Federal Amt (Match or Prog Inc)	Total Federal Amount
				\$0	\$37,000
Additional Narrative					
The large format monitors will allow for more precise identification of suspects and vehicles when viewing video evidence. The Boom Lift Trailer would allow us to safely and quickly install mobile pole cameras that are needed to supplement our existing cameras and provide tactical support to various locations that are not currently covered.					

Supply Items

Instructions

List items by type (office supplies, postage, training materials, copy paper, and expendable equipment items costing less than \$5,000, such as books, hand held tape recorders) and show the basis for computation. Generally, supplies include any materials that are expendable or consumed during the course of the project. All requested information must be included in the budget detail worksheet and budget narrative.

Year 1

Supply Item Detail					
Purpose of Supply Items	# of Items	Unit Cost	Total Cost	Non-Federal Contribution	Federal Request
Basic Office Supplies	1.00	\$500.00	\$500.00	\$0.00	\$500.00
Noise canceling headphones	8.00	\$50.00	\$400.00	\$0.00	\$400.00
Wireless keyboard & mouse	8.00	\$80.00	\$640.00	\$0.00	\$640.00
Supplies Total Cost				Total Non-Federal Amt (Match or Prog Inc)	Total Federal Amount
\$1,540				\$0	\$1,540
Additional Narrative					
These items will be used by detectives in the Real Time Crime Center when viewing video evidence and video feeds.					

Year 2

Supply Item Detail					
Purpose of Supply Items	# of Items	Unit Cost	Total Cost	Non-Federal Contribution	Federal Request
Basic Office Supplies	1.00	\$500.00	\$500.00	\$0.00	\$500.00
Noise canceling headphones	8.00	\$50.00	\$400.00	\$0.00	\$400.00
Wireless keyboard & mouse	8.00	\$80.00	\$640.00	\$0.00	\$640.00
Supplies Total Cost				Total Non-Federal Amt (Match or Prog Inc)	Total Federal Amount
\$1,540				\$0	\$1,540
Additional Narrative					
These items will be used by detectives in the Real Time Crime Center when viewing video evidence and video feeds.					

Construction

Instructions

As a rule, construction costs are not allowable. In some cases, minor repairs or renovations may be allowable. Consult with the DOJ grant-making component before budgeting funds in this category. In the narrative section, please provide a specific description for each item, and explain how the item supports the project goals and objectives outlined in your application.

Year 1**Construction Detail**

Purpose of Construction	Description of Work	# of Items	Cost	Total Cost	Non-Federal Contribution	Federal Request
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No items

Construction Total Cost	Total Non-Federal Amt (Match or Prog Inc)	Total Federal Amount
\$0	\$0	\$0

Year 2**Construction Detail**

Purpose of Construction	Description of Work	# of Items	Cost	Total Cost	Non-Federal Contribution	Federal Request
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No items

Construction Total Cost	Total Non-Federal Amt (Match or Prog Inc)	Total Federal Amount
\$0	\$0	\$0

Subawards**Instructions**

Subawards (see "Subaward" definition at 2 CFR 200.92) : Provide a description of the Federal Award activities proposed to be carried out by any subrecipient and an estimate of the cost (include the cost per subrecipient, to the extent known prior to the application submission). For each subrecipient, enter the subrecipient entity name, if known. Please indicate any subaward information included under budget category Subawards (Subgrants) Contracts by including the label " (subaward)" with each subaward category.

Year 1**Subaward (Subgrant) Detail**

Description	Purpose	Consultant	Country	State/U.S. Territory	City	Total Cost	Non-Federal Contribution	Federal Request
Partnership for A Safer Cleveland	community engagement		United States	Ohio	Cleveland	\$90,000.00	\$0.00	\$90,000.00

Subawards Total Cost	Total Non-Federal Amt (Match or Prog Inc)	Total Federal Amount
\$90,000	\$0	\$90,000

Add Consultant Travel

Additional Narrative

Working in each of the city's five police districts with community stakeholders and district leadership, Partnership For A Safer Cleveland will plan and implement measurable engagement and communication action-steps to create community-specific opportunities for authentic engagement and trust-building partnerships. Over the two year grant period, two staff, Director of Community Programs – Dr. Jenni Bartholomew and Director of Communications – Doug Merritt, will commit 1000 hours to this project at the rate of \$150 per hour, for a total contract of \$150,000. Year 1 will require 100 hours of planning plus 500 hours of implementation = 600 hours @ \$150/hour = \$90,000. Year 2 will see 400 hours of implementation @ \$150/hour = \$60,000.

Year 2

Subaward (Subgrant) Detail

Description	Purpose	Consultant	Country	State/U.S. Territory	City	Total Cost	Non-Federal Contribution	Federal Request
Partnership for A Safer Cleveland	Community Engagement		United States	Ohio	Cleveland	\$60,000.00	\$0.00	\$60,000.00
Subawards Total Cost						\$60,000		
		Total Non-Federal Amt (Match or Prog Inc)					\$0	
								Total Federal Amount
								\$60,000

Add Consultant Travel

Additional Narrative

Working in each of the city's five police districts with community stakeholders and district leadership, Partnership For A Safer Cleveland will plan and implement measurable engagement and communication action-steps to create community-specific opportunities for authentic engagement and trust-building partnerships. Over the two year grant period, two staff, Director of Community Programs – Dr. Jenni Bartholomew and Director of Communications – Doug Merritt, will commit 1000 hours to this project at the rate of \$150 per hour, for a total contract of \$150,000. Year 1 will require 100 hours of planning plus 500 hours of implementation = 600 hours @ \$150/hour = \$90,000. Year 2 will see 400 hours of implementation @ \$150/hour = \$60,000.

Procurement contracts (see "Contract" definition at 2 CFR 200.22): Provide a description of the product or service to be procured by contract and an estimate of the cost. Indicate whether the applicant's formal, written Procurement Policy or the Federal Acquisition Regulation is followed. Applicants are encouraged to promote free and open competition in awarding procurement contracts. A separate justification must be provided for sole source procurements in excess of the Simplified Acquisition Threshold set in accordance with 41 U.S.C. 1908 (currently set at \$250,000) for prior approval. Please provide a specific description for each item, and explain how the item supports the project goals and objectives outlined in your application. **Consultant Fees:** For each consultant enter the name, if known, service to be provided, hourly or daily fee (8-hour day), and estimated time on the project. Unless otherwise approved by the COPS Office, approved consultant rates will be based on the salary a consultant receives from his or her primary employer. Consultant fees in excess of \$650 per day require additional written justification, and must be pre-approved in writing by the COPS Office if the consultant is hired via a noncompetitive bidding process. Please provide a specific description for each item, and explain how the item supports the project goals and objectives outlined in your application. Please visit <https://cops.usdoj.gov/grants> for a list of allowable and unallowable costs for this program.

Instructions

Procurement contracts (see "Contract" definition at 2 CFR 200.1): Provide a description of the product or service to be procured by contract and an estimate of the cost. Indicate whether the applicant's formal, written Procurement Policy or the Federal Acquisition Regulation is followed. Applicants are encouraged to promote free and open competition in awarding procurement contracts. A separate justification must be provided for noncompetitive procurements in excess of the Simplified Acquisition Threshold set in accordance with 41 U.S.C. 1908 (currently set at \$250,000).

Consultant Fees: For each consultant enter the name, if known, service to be provided, hourly or daily fee (8-hour day), and estimated time on the project. Written prior approval and additional justification is required for consultant fees in excess of the DOJ grant-making component's threshold for an 8-hour day.

In the narrative section, please provide a specific description for each item, and explain how the item supports the project goals and objectives outlined in your application.

Year 1

Procurement Contract Detail

Description	Purpose	Consultant	Country	State/U.S. Territory	City	Total Cost	Non-Federal Contribution	Federal Request
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Witness Relocation	Witness/Victim Relocation	No	United States	Ohio	Cleveland	\$13,950.00	\$0.00	\$13,950.00
Mobile LPR Licenses	LPR Licenses	No	United States	Ohio	Cleveland	\$28,000.00	\$0.00	\$28,000.00

Do you need Consultant Travel?

Yes

Procurement Cost	Total Non-Federal Amt (Match or Prog Inc)	Total Federal Amount
\$41,950	\$0	\$41,950

∨ **Consultant Travel Detail**

Purpose of Travel	Location	Type of Expense	Cost	Duration or Distance	# of Staff	Total Cost	Non-Federal Contribution	Federal Request
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No items

Consultant Travel Total Cost	Total Non-Federal Amt (Match or Prog Inc)	Total Federal Amount
\$0	\$0	\$0

Procurement Total Cost	Total Non-Federal Amt (Match or Prog Inc)	Total Federal Amount
\$41,950	\$0	\$41,950

Additional Narrative

We will contract with a local agency to provide witness and victim relocation services. This was an important recommendation in the homicide assessment. We will pay approximately \$28,000 per year for licensing eight License Plate Readers (\$3,500 per license X 8 licenses)

Year 2

∨ **Procurement Contract Detail**

Description	Purpose	Consultant	Country	State/U.S. Territory	City	Total Cost	Non-Federal Contribution	Federal Request
Witness Relocation	Witness/Victim Relocation	No	United States	Ohio	Cleveland	\$13,950.00	\$0.00	\$13,950.00
Mobile LPR Licenses	Licenses	No	United States	Ohio	Cleveland	\$28,000.00	\$0.00	\$28,000.00

Do you need Consultant Travel?

Yes

Procurement Cost	Total Non-Federal Amt (Match or Prog Inc)	Total Federal Amount
\$41,950	\$0	\$41,950

∨ **Consultant Travel Detail**

Purpose of Travel	Location	Type of Expense	Cost	Duration or Distance	# of Staff	Total Cost	Non-Federal Contribution	Federal Request
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No items

Consultant Travel Total Cost	Total Non-Federal Amt (Match or Prog Inc)	Total Federal Amount
\$0	\$0	\$0
Procurement Total Cost	Total Non-Federal Amt (Match or Prog Inc)	Total Federal Amount
\$41,950	\$0	\$41,950

Additional Narrative

We will contract with a local agency to provide witness and victim relocation services. This was an important recommendation in the homicide assessment. We will pay approximately \$28,000 per year for licensing eight License Plate Readers (\$3,500 per license X 8 licenses)

Other Direct Costs

Instructions

List items (e.g., rent, reproduction, telephone, janitorial or security services, and investigative or confidential funds) by type and the basis of the computation. For example, provide the square footage and the cost per square foot for rent, or provide a monthly rental cost and how many months to rent. All requested information must be included in the budget detail worksheet and budget narrative.

Year 1

Other Cost Detail							
Description	Quantity	Basis	Costs	Length of Time	Total Costs	Non-Federal Contribution	Federal Request
Cell phone extraction license	5.00	Annual	\$500.00	1.00	\$2,500.00	\$0.00	\$2,500.00
Other Costs Total Cost	Total Non-Federal Amt (Match or Prog Inc)		Total Federal Amount				
\$2,500	\$0		\$2,500				
Additional Narrative							
Licensing fee for the cell phone extraction software.							

Year 2

Other Cost Detail							
Description	Quantity	Basis	Costs	Length of Time	Total Costs	Non-Federal Contribution	Federal Request
Cell phone extraction licenses	5.00	Annual	\$500.00	1.00	\$2,500.00	\$0.00	\$2,500.00
Other Costs Total Cost	Total Non-Federal Amt (Match or Prog Inc)		Total Federal Amount				
\$2,500	\$0		\$2,500				
Additional Narrative							
Licensing fee for cell phone extraction software.							

FY2023 PSP Capacity Building Grant

City of Cleveland, Ohio

Program Narrative

A city at an inflection point... the City of Cleveland struggles with sustained levels of violent crime well above the national average – some calculations put Cleveland approximately 4 times the national median violent crime rate, and 5 times the median rate in Ohio (Pew Research Center, 2022; FBI Crime Data Explorer). Cleveland routinely lands within the top 10 most dangerous cities in the US, and within the top 3 most when focused on mid-sized cities (various – Forbes, NeighborhoodScout, etc. based on FBI UCR statistics).

The City of Cleveland is the seat of Cuyahoga County. With 396,815 residents, we account for 31% of the county's total population (1,249,352 Cuyahoga County total population; U.S. Census Bureau, 2020); however, Cleveland Division of Police felony submissions comprise just over 51% of the felony caseload of the Cuyahoga County Prosecutor's Office (CCPO). Cleveland remains one of the country's poorest cities with 29.3 percent of the population living below the poverty level. In the most economically distressed neighborhoods, a combination of poverty, unemployment, poor health, struggling schools, inadequate housing, and disinvestment keeps many residents from reaching their full potential. In many households and neighborhoods, a culture of generational poverty and despair influences every choice and opportunity. This situation contributes to high rates of crime.

A city driving towards change... the City of Cleveland, lead in part by the Department of Public Safety (and, within that, the Division of Police), has taken a sober look at initiatives to improve public safety and committed itself to acting on the most attainable and impactful. Cleveland is the 1st and only city to request, and have been approved for, a 4th year of PSP assistance. This capacity building request has been constructed based on the recommendations generated through the PSP site visit and assessment processes (e.g. Nonfatal Shooting & Gun Violence Reduction Assessment, Homicide Investigation & Prosecution Assessment Report, among other PSP generated documentation). Each element of this request is viewed as a force-multiplier – technology that can reduce burdens on investigators, analytic capacity that will allow police districts to better leverage data and seek new applications for extant intelligence, and partnerships to position our community leaders to be the co-producers of public safety.

A. Description of the Issue

As with comparable jurisdictions – the City of Cleveland was negatively impacted by the COVID-19 pandemic. Violent crime rose dramatically during the crisis and has been slow to return to pre-pandemic levels. In the first year of the pandemic (01/27/20) homicides increased by 47% (123 in 2019 to 180 by 12/31/21) – a 30-year high and the largest single-year jump since crime statistics tracking began in the 1960s. By the end of 2021, the number of homicides decreased slightly to 170, but this still represents a 39% increase from pre-pandemic levels. Additionally, felonious assaults increased considerably - 20% in the first year of the pandemic (2,664 in 2019 to 3,163 by the end of 2021) and by 24% in the second year (2,664 – 3,295). Cleveland's pandemic crime

surge was so pronounced, the Department of Justice selected Cleveland as one of the seven cities included in the “Operation Relentless Pursuit” initiative.

Cleveland continued to see high rates of violent crime from 2019 to 2022 (with patterns holing in the first half of 2023), as evidenced in the following chart:

Chart 1 – Cleveland Part 1 Crime Rates – 2019-2022:

Part 1 Crime	2019	2020	2021	2022
Homicides	123	180	170	154
Rape	586	502	567	544
Robberies	2081	2012	1732	1813
Felonious Asst	2664	3163	3295	2856
Burglary	4573	4069	3645	3675
Theft	12746	10988	10402	10919
Grand Theft MV	2997	3153	3551	4717
Arson	166	188	178	149

Cleveland Police Crime Analysis Unit – June 2023

Additionally, the Cuyahoga County Medical Examiner’s Office is reporting a precipitous rise in gun-related deaths and gun-related homicides across the county, which has worsened markedly both in aggregate numbers and per capita rates (again exceeding those of most major cities in the US).

Cleveland has also experienced increases in gang activity over the past three years. Cleveland’s gang problems are unique in the fact that they typically lack the traditional connections other cities see to national gangs. The gangs in Cleveland are largely neighborhood based cliques; however, members who are arrested/incarcerated often join the Heartless Felons – a complex organization comprised of multiple local gangs, but not strictly geographically bound to a typical gang neighborhood. Once those individuals are released, they continue their affiliation with the Heartless Felons, often propelling them to additional and more violent criminal activity. Multiple homicides and

shootings, involving known and documented members of the Heartless Felons Gang, have wreaked havoc throughout the Greater Cleveland area.

Relevance of PSP. Of the 57 recommendations made through the PSP site visit and assessment processes, 35 have been completed, 15 are in progress, 3 are pending, 2 are slated for future implementation, and 2 have been determined to be no longer applicable. For example, one of the most significant recommendations identified the need for increased analytic capabilities, so (for the first time) Cleveland included 5 new analyst positions in the 2023 general fund budget. Cleveland has established a new Real Time Crime Center (RTCC), and cleared its National Integrated Ballistic Information Network (NIBIN) backlog. Cleveland has also implemented numerous programs to combat violent crimes that complement the full slate of PSP recommendations, including:

- Project Safe Neighborhoods (PSN) – with a local partnership of over 15 agencies in a three-pronged enforcement, prevention and reentry strategy.
- Northern Ohio Violent Crime Consortium (NOVCC) – U.S. Attorney-led program where the eight largest cities in Northern Ohio work together to implement best practices toward combating gang and gun crimes.
- Violent Gun Reduction and Interdiction Program (V-GRIP) – a partnership with Cleveland Police, the FBI, ATF, County Sheriff's Office, Ohio Highway Patrol and U.S. Border Patrol to target the city's most violent criminals and attempt to remove as many firearms as possible. Using intelligence information to determine areas where known violent offenders operate, law enforcement and community leaders (including religious leaders) canvass door-to-door. This

collaborative approach not only increases the quality and quantity of information gathered, but also builds relationship and trust with community leaders and residents alike.

- Repeat Offender Violent Enforcement (RAVEN) – a program where high risk parolees are targeted using intelligence information to determine if they are “back in the game.”
- Crime Gun Intelligence Center (CGIC) – a 4-year partnership with the U.S. Attorney, ATF, Cuyahoga County Prosecutor’s Office and others to establish CGIC in Cleveland.
- Operation Legend – partners with local, state and federal law enforcement agencies to use intelligence-led enforcement efforts to target violent crime.
- Cleveland Homicide Review Commission (CHRC) – based on the Milwaukee Homicide Review Commission model, CHRC strives to reduce homicides and non-fatal shootings through a multi-level, multi-disciplinary and multi-agency homicide review process. The CHRC is comprised of law enforcement professionals, criminal justice professionals and community service providers who meet regularly to exchange information regarding the city’s homicides and other violent crimes to identify methods of prevention from both public health and criminal justice perspectives.

Though Cleveland has taken some significant steps towards improving safety through its participation in PSP, the capacity building request below will further expand our investigative and analytic capacity allowing for more efficient and timely resolution of

violent crime cases, but also allow us to focus more time on leveraging community trust and partnership contributing to the safety of our city and region.

B. Project Design and Implementation

Based on recommendations generated through the PSP site visit and assessment processes, the City of Cleveland aims to reduce violent crime and increase public trust by focusing this request on force-multiplier technology and, both, deepening and localizing our community engagement and communications plan.

Technology. The Cleveland Division of Police is severely understaffed. As with many urban police forces, we are losing officers at an historic rate. Valuable and experienced officers are leaving for higher paying and safer positions in suburbs and our enhanced recruitment efforts are yielding less success. Locally, our staffing levels are comparable to the 1920s and are inadequate to support proactive and community-based policing best practices. For the first time in our history, we have had to mandate overtime for officers, and we have been forced to consider a plan to require officers in detective units to go back to patrol at least one day a week. Technology represents one significant avenue to increase our investigative/analytic capabilities without necessarily requiring additional manpower in the form of sworn law enforcement personnel. Investigative and analytic progress will be accomplished utilizing proven technologies in the RTCC and engaging in enhanced trainings (both in-person and virtual) for crime analysis and forensic investigations. Some of the equipment and training deemed most needed in the RTCC include:

- Cell phone extraction software that will allow officers to quickly download and analyze evidence from cell phones.

- Mobile license plate readers (LPRs) to enhance our existing LPR capabilities and provide immediate tactical support to various locations that are not currently covered by permanent LPRs.
- Trailer Boom Lift to allow the Division of Police to safely and quickly install mobile pole cameras that are needed to supplement our existing locations.
- Tactical crime analysis training: Including methods and techniques to analyze crime patterns.
- Video forensics training: Including expert testimony, legal issues, collecting video evidence.
- Crime Gun Intelligence Center (CGIC) – We are partnering with the Cuyahoga County Prosecutors; s Office, FBI, ATF and others to enter crime gun evidence into NIBIN and ensure all evidence is compared to local, state and national databases.

Community Engagement & Communications. Pursuant to the PSP

recommendations and partnering with local community organizations serving victims of crime, Cleveland will create a robust witness/victim relocation program. The relocation program will be developed in partnership with the Homicide Review Commission. The Homicide Review Commission allows the Cleveland Division of Police to interface multi-disciplinary service providers (non-profits, health systems, courts, etc.) to better consider the needs/stresses of participants within the program, leveraging in existing services to support witnesses/victims.

The Division of Police will work with the Partnership for a Safer Cleveland (PSC), a local non-profit specializing in developing and implementing violence reduction and

community-based safety initiatives. PSC will work with District-level Commanders (Cleveland is organized into 5 Districts) to develop local-level engagement and communications plans. While the Division of Police has established community-wide engagement goals (through the Consent Decree process and other community oversight vehicles), PSC will work to translate these goals into actionable/measurable engagement and communication action-steps that resonate both with District leadership and community stakeholders (the equivalent to medical research's bench to bed-side approach). PSC will work to convene indigenous neighborhood-level leaders, as well as emerging youth/young adult leaders, to create opportunities for authentic engagement and trust-building partnerships, thereby promoting racial equity and removing barriers to access and opportunity for District-level communities that have been historically underserved, marginalized, and adversely affected by inequality.

Beyond their experience in community-based safety initiatives, PSC was chosen for this role because they are active in several federally funded CVI initiatives, as well as local efforts to reduce community violence. As such, the goal is to integrate the efforts of the District-level command staff within the larger CVI ecosystem being built in Cleveland – to move the Division of Police closer to authentic community engagement, to integrate community and police, rather than to add another level of metrics or planning.

C. Capabilities and Competencies

The Cleveland Division of Police was founded on May 1, 1866. Its mission is to enhance the quality of life, strengthen Cleveland neighborhoods and deliver superior services with professionalism, respect, integrity, dedication and excellence by working

in partnership with our neighborhoods and community. Currently, 1,257 dedicated men and women comprise the second largest police force in the State of Ohio. CDP has successfully managed numerous comprehensive, grant-funded programs.

The PSP capacity building initiative will be overseen by Commander Ali Pillow, Grants Coordinator Dawn Heartsong, and Budget Administrator Amy Hewett. Commander Pillow (appointed to the Division of Police in 1993) will communicate the initiative's progress and success directly to the Chief of Police and Director of Public Safety. Commander Pillow was sworn in as Commander of the Bureau of Special Investigations in November of 2021 and oversees the Investigative Section which includes the Accident Investigation Unit, the Homicide Unit and the Financial Crimes Unit, the Technical Section which includes the Crime Scene and Records unit, the Forensic Unit and the Photography Unit, the Special Victims Section which includes the Sex Crimes and Child Abuse Unit and the Domestic Violence Unit, as well as the Administrative Section consisting of the Central Charging Office and the Criminal Statement Unit. The Cleveland Department of Public Safety (DPS) Grants Coordinator, Dawn Heartsong, will ensure all programmatic grant requirements are met. Ms. Heartsong has 24 years of experience managing grants for the city of Cleveland, including awards from \$500 dollars to \$50 million dollars. The fiscal reporting will be managed by DPS Budget Administrator Amy Hewett. Ms. Hewett is responsible for fiscal grant management for all DPS grants and has held this position for over six years.

The PSC has 40-years' experience serving as a convener and facilitator of community-government partnerships, community capacity building and community organization, with existing relationships in both faith-based and law enforcement

environments. PSC has successfully collaborated with policy makers, researchers, law enforcement, schools, and community-based organizations to implement effective youth and family-oriented prevention initiatives. PSC staff includes Michael Walker (Executive Director), Cecilia Kasavich (Director of Finance), Dr. Jenni Bartholomew (Director of Community Programs) and Doug Merritt (Director of Communications) – with over 100 years collective experience in all aspects of community-based safety initiatives, including: data collection, communication with diverse local stakeholders, coordination among service providers, facilitation of meetings and events for partners and residents, and leveraging of additional funds.

D. Plan for Collecting the Data

Overall data collection will be coordinated by the Cleveland Department of Public Safety's Grants Coordinator, Dawn Heartsong. Ms. Heartsong will create a report form for all partner agencies and collect data from them quarterly. This data will be entered into the PMT system by the Grants Coordinator. We understand the performance data reporting requirements for this grant. Data related to the technological aspects of the grant (e.g. software, hardware, and training) will be collected and assessed by Commander Pillow, Ms. Heartsong, and Ms. Hewitt. This will include all processes mandated by the City of Cleveland for purchasing/procurement, installation, and upgrades. Commander Pillow will work with the RTCC to track roll-out, usage, and successful case completion facilitated by these technologies/trainings. Data related to the community engagement and communications aspects will be tracked collectively by Commander Pillow, Ms. Heartsong, and Dr. Bartholomew. For the witness/victim relocation program, technical aspects of the development/implementation will be

quantified and monitored by Commander Pillow, while Dr. Bartholomew will work with the commander to best measure the engagement of partners and longer-term successes of the initiative. Dr. Bartholomew will be primarily responsible for the measurement of tailored community engagement and communications plans. PSC anticipates a mix of quantitative measures (i.e., communication touch-points) and qualitative assessments (i.e., interviews with stakeholders and collection of community-created artifacts such as meeting notes/pictures/recordings/etc.). These materials will be organized for both dissemination within the Districts and aggregated for usage in command and strategic planning. Reports will be presented to Commander Pillow quarterly to be included in normal reporting streams (e.g. the PMT).